



HOPE
SHINES
HERE.™

The Buckner International
2011 Annual Report

I am Buckner.

I am Buckner.
And I am answering the call.

I am compassionate.
Devoted.
Trustworthy.
Joyful.

I am more than 130 years
of Faith in action,
Hope at work,
And Love borne out.

I am answering the call.

I am a humble servant
of a loving God
Who created me for a purpose
And filled me with a passion:
To help the helpless
To defend the defenseless
And to love the unloved.

Just as He did.
This work is my ministry.
This world is my mission field.
And this life is my testimony.

I am answering the call.

I am a need met.
A prayer answered.
A life redeemed.
I am an orphan, welcomed in
with open arms.
A senior adult, given the
gift of dignity.
An adoptive mother, introduced
to her new son.
I am a child's joyful tears.
A widower's renewed strength.
A foster child's whispered
"thank you."
I am a donor's grace,

A founder's conviction,
And a Savior's mercy
Delivered every day
to a world in need.

I am answering the call.

I am ready, willing, and able.
Wherever there is need, I will go.
Whatever it takes, I will do.
Whomever I can, I will serve.
With all my heart
With all my soul
With all my mind
And with all my strength.

**I am Buckner.
And I am answering the call.**

– The Buckner Manifesto

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OUR MISSION

Buckner International transforms
the lives of vulnerable children,
enriches the lives of senior adults,
and builds strong families
through Christ-centered values.



BUCKNER®
Hope shines here.™





Albert L. Reyes
President and CEO
Buckner International

Celebrating Hope

This has been a year of celebrations for Buckner and for me personally. After two years serving as President of Buckner International, I became President and CEO of Buckner following Ken Hall's retirement as CEO in April. It's humbling to know I am only the sixth President of Buckner in the 133 years of this great ministry. I owe a debt to my predecessors for their vision that has made Buckner one of the premier global social service organizations.

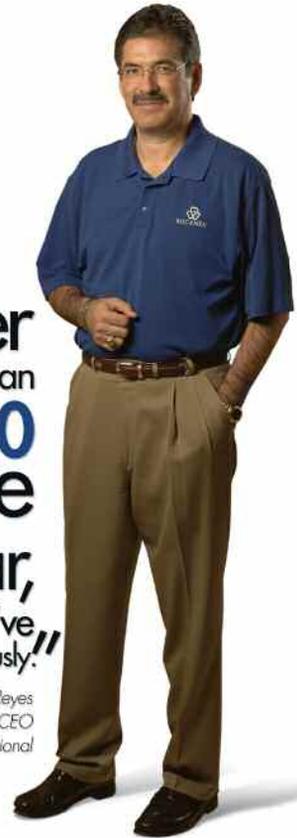
I also celebrate our growth and strength. Following both our ministry and financial audits, two truths have come sharply into focus:

First, Buckner is building its ministries on a strong financial and business model and our donors and supporters are engaging with us to help children, families and seniors more than ever. You'll see evidence of that in this report's financials section.

Second, we served more than 470,000 people last year, more than we've ever served previously. But more than titles and numbers, we celebrate that wherever Buckner is, Hope shines

"Buckner served more than 470,000 people last year, more than we've ever served previously!"

—Albert Reyes
President & CEO
Buckner International

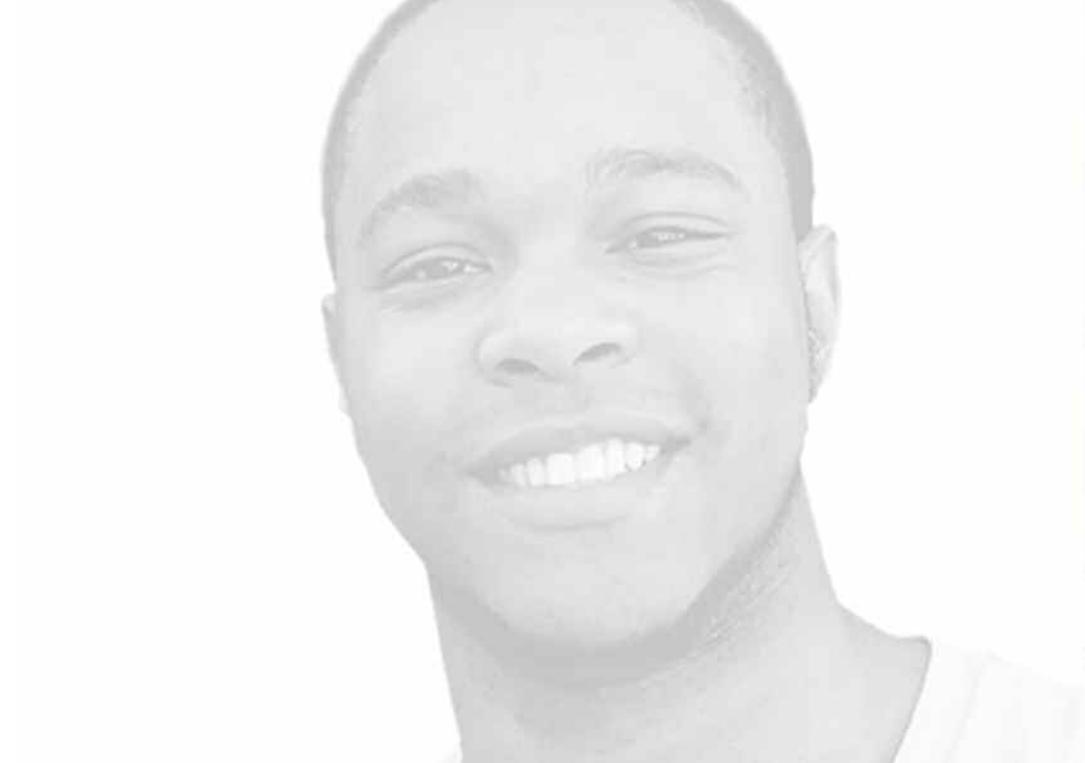


hereSM. We celebrate the transformational hope we bring on behalf of Christ. We've been shining hope now for more than 133 years and in the process, we've changed the world, working with people compelled by faith to bring Christ-centered, redemptive ministry to the most vulnerable, from the beginning to the ending of life.

I'm still amazed by how brightly hope shines here. And I celebrate it.



OUR VISION
Buckner
International
will become a
global ministry
maximizing
resources and
leadership
to serve
vulnerable
children,
seniors and
families.



SERVICES MAP
INSIDE

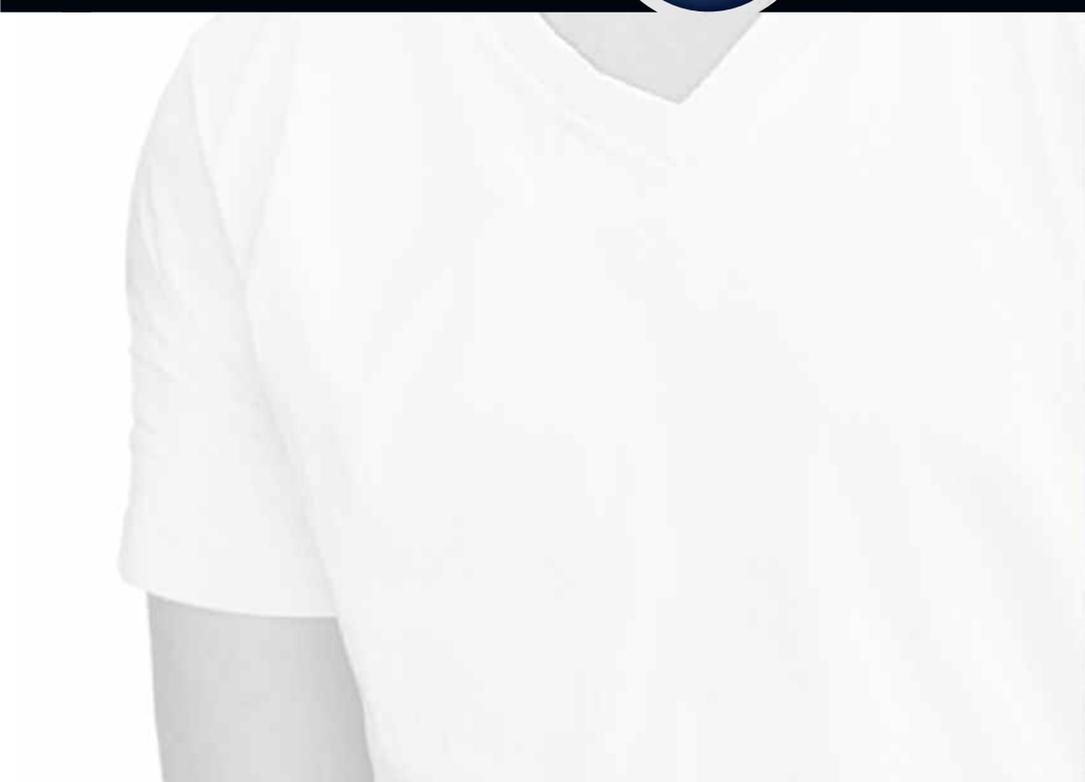


Global
Reach

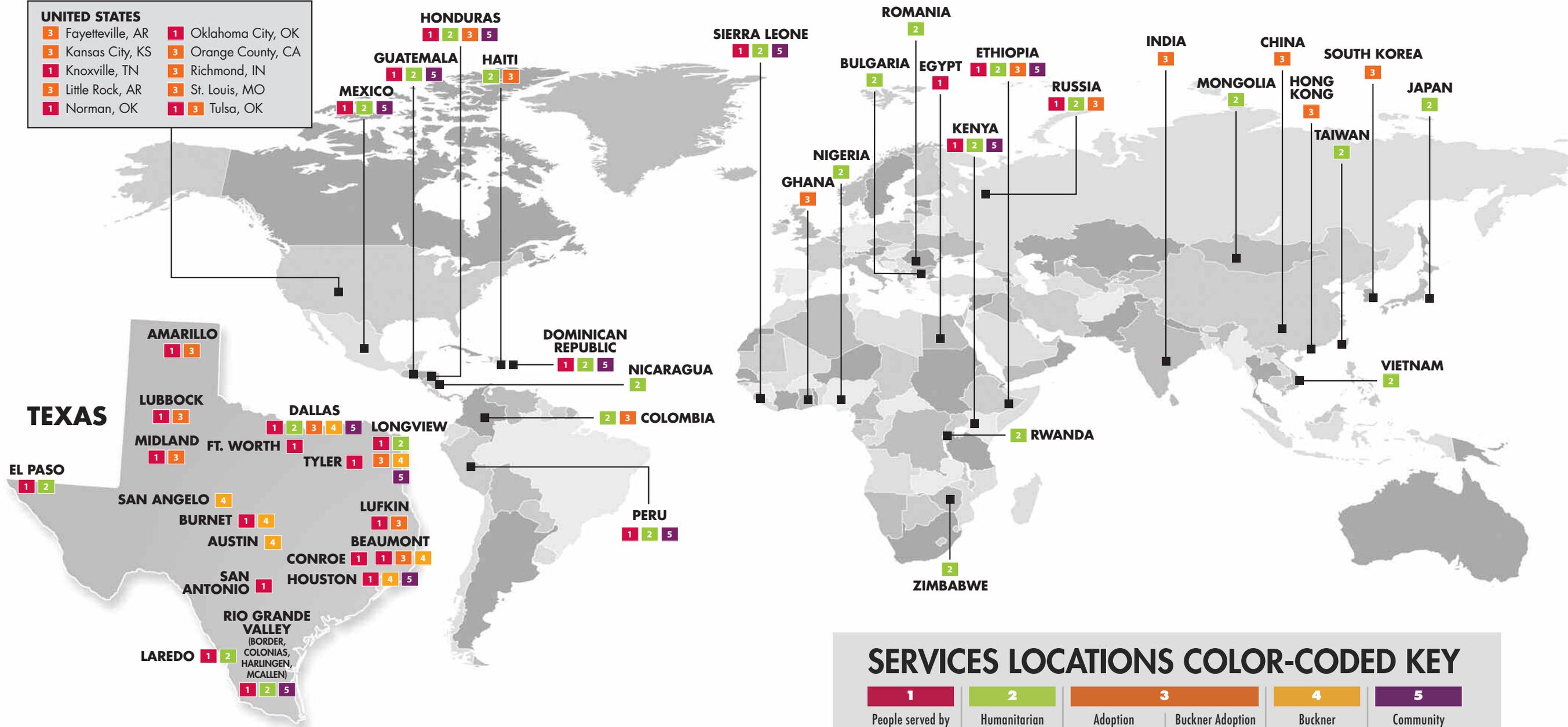


BUCKNER®
Hope shines here.™

7



- UNITED STATES**
- 3 Fayetteville, AR
 - 3 Kansas City, KS
 - 1 Knoxville, TN
 - 3 Little Rock, AR
 - 1 Norman, OK
 - 1 Oklahoma City, OK
 - 3 Orange County, CA
 - 3 Richmond, IN
 - 3 St. Louis, MO
 - 1 3 Tulsa, OK



SERVICES LOCATIONS COLOR-CODED KEY

1	2	3	4	5
People served by Buckner and NGOs supported by Buckner	Humanitarian aid/Shoes for Orphan Souls distribution locations	Adoption locations through Dillon International	Buckner Adoption and Maternity Services or Buckner Children and Family Services	Buckner Retirement Services senior living communities
				Community Transformation Center locations



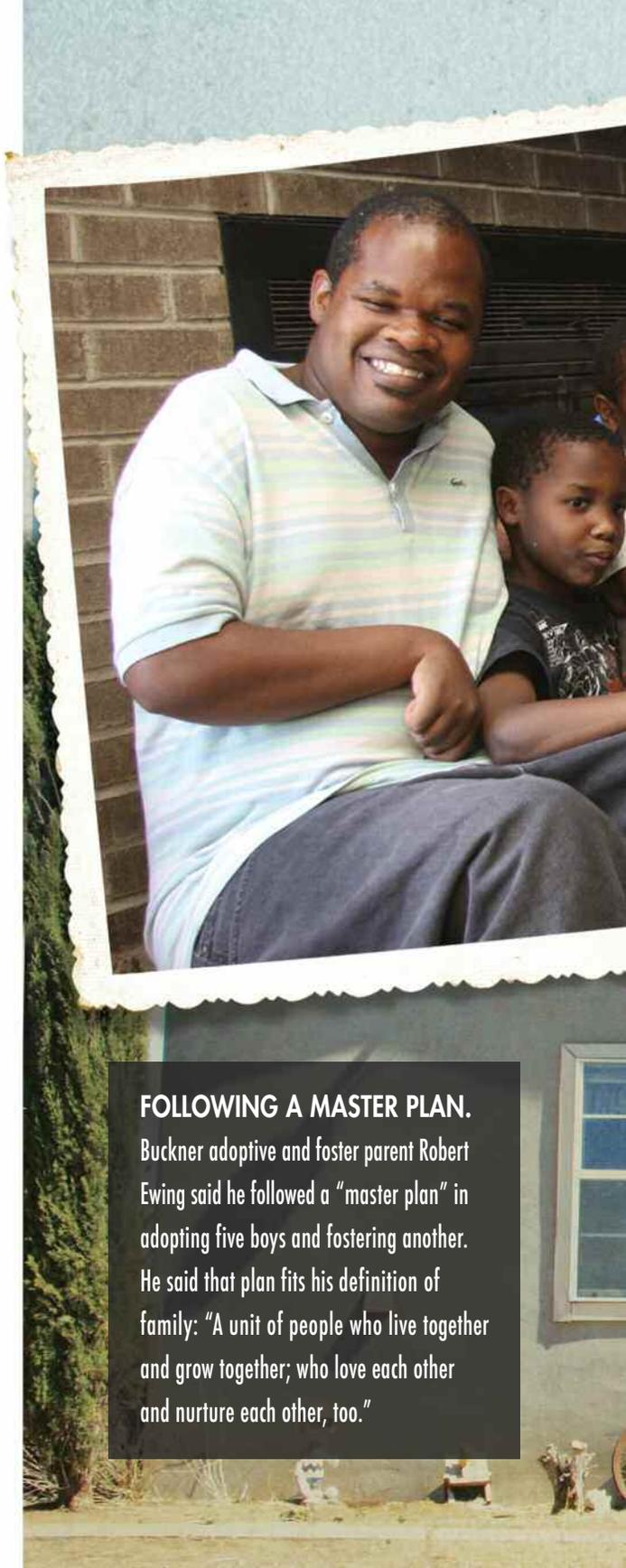
LIVES TRANSFORMED

Our deepest services to those most in need.

When responding to a world in need of hope, Buckner knows that some families need deeper levels of response, services that provide transformational change. Through international and domestic adoption, we find families for children who have no one, transforming each child from an orphan to



a son or daughter. Our foster families and residential programs encourage similar change for a week or years, providing children a loving home and people they can call parents. And our family and transitional care ministries help strengthen children as they transition from care to independence and preserve families by providing them a place of safety and access to education. When we transform lives, we seek to make it a lifelong change.



FOLLOWING A MASTER PLAN.

Buckner adoptive and foster parent Robert Ewing said he followed a “master plan” in adopting five boys and fostering another. He said that plan fits his definition of family: “A unit of people who live together and grow together; who love each other and nurture each other, too.”

SERVED



173
Adoption



3,417
Foster Care



318
Residential Care



429
Family and Transitional Care





LIVES IMPACTED

Personal empowerment, community change.

Sometimes one act of hope given at a critical time changes everything. It's why we offer such a broad range of life-impacting empowerment and community programs. We seek to change lives by connecting with people when – and where – they need it. By offering empowerment programs such as educational, vocational and transitional services, we can turn families experiencing the social and economic hardships of extreme poverty into families with a strong future full of hope. Our community ministries are just as varied, and focus just as much on life-impacting change. Our post-adoption services insure adopted children and their parents have the support they need to grow. Our family intervention, youth and child care, and family life education emphases give children and families the tools they need to experience healthy relationships, and Camp Buckner, our retreat and conference ministry, provides many churches, organizations and families a place to worship, grow and play in a relaxing environment.





THE BUCKNER WAY.

Mary Hernández of the Los Huertos community near Oaxaca, Mexico, serves as both client and Buckner ambassador. The mother of three and her husband benefit from Buckner-provided chicken coop and greenhouse materials. In turn, she volunteers for a NGO supported by Buckner, providing computer, agriculture, lifeskills and Bible study classes to her neighbors.

SERVES

EMPOWERMENT



4,899
Education



5,114
Vocational Training



624
Transitional Services



5,013
Microfinance Programs

COMMUNITY



1,778
Pre & Post-Adoption Services



11,008
Family Intervention



1,929
Youth and Child Care



18,713
Family Life Education



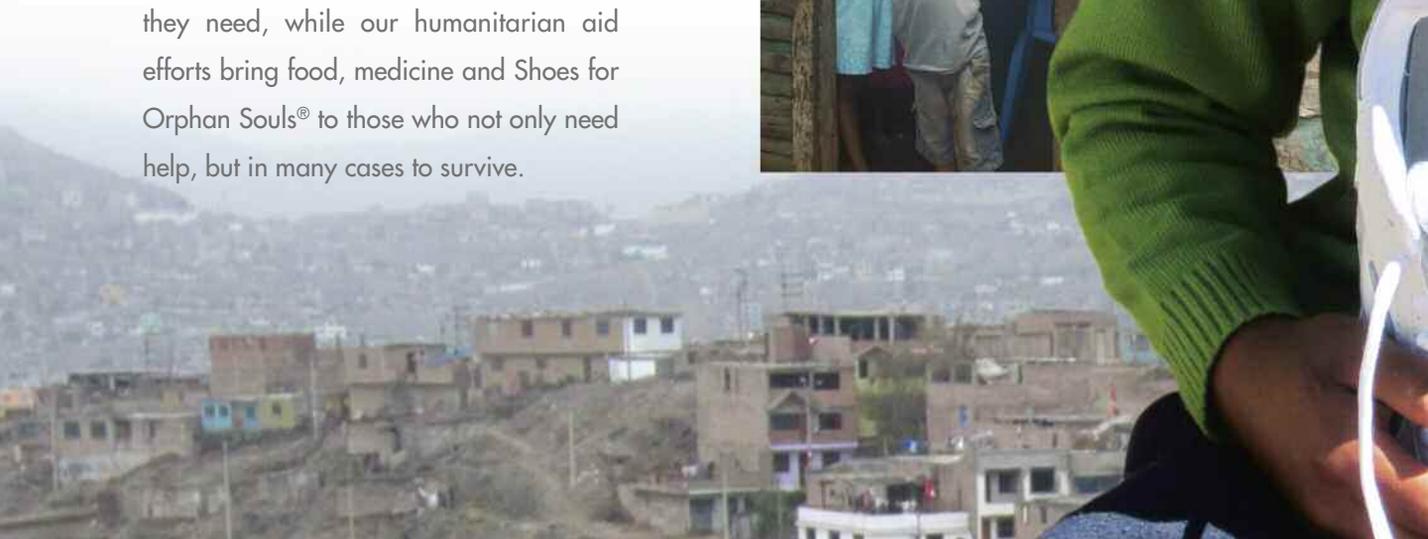
10,409
Retreats and Conferences



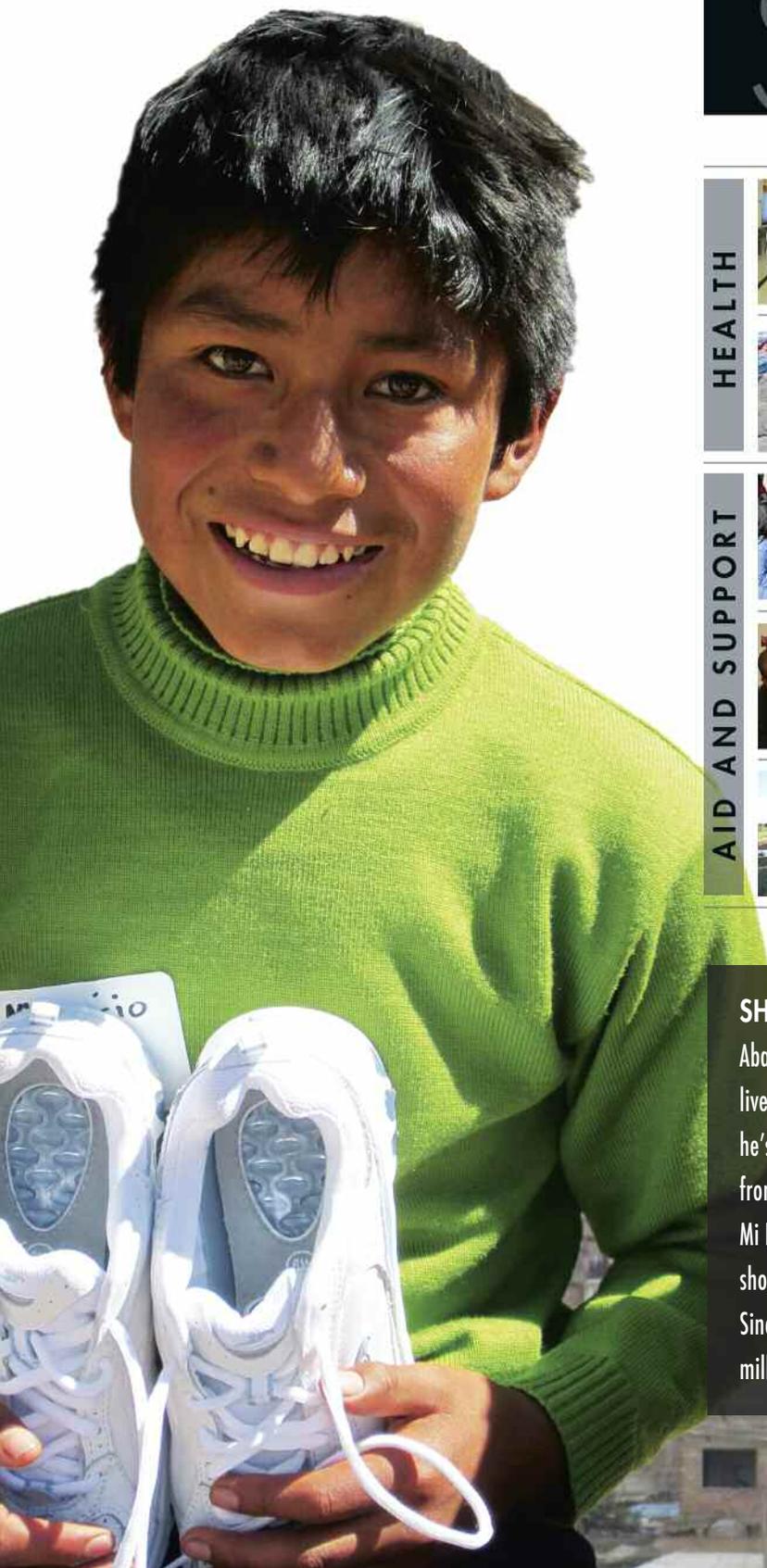
LIVES TOUCHED

Short-term aid that gives long-term help.

For hundreds of thousands served by Buckner, hopes shines in the touch brought through a bag of groceries , a pair of new shoes, or perhaps the skilled touch of a doctor's hand. We touch lives every day in small ways and larger, more meaningful ones through health initiatives, client assistance and humanitarian aid. Our direct health services provides healing for thousands, and when needs are different or greater than we offer, we provide coordination and referral so children and families can receive the services they need. Our client assistance and family support brings those living in poverty assistance with their food, clothing and services they need, while our humanitarian aid efforts bring food, medicine and Shoes for Orphan Souls® to those who not only need help, but in many cases to survive.



SERVED



HEALTH



41,127
Health Services



1,172
Service Coordination
and Referral

AID AND SUPPORT



156,979
Client Assistance



26,363
Family Support



168,231
Humanitarian Aid

SHOES FOR MAURICIO.

Abandoned by his mother at age 5, Mauricio, 12, has lived most of his life in Peruvian orphanages. Although he's experienced a lot of hurt in his life, volunteers from Buckner gave Mauricio and his friends at Jesús Mi Luz orphanage in Cusco the joy of a new pair of shoes collected through Shoes for Orphan Souls®. Since 1999, Buckner has collected more than 2.3 million pairs of shoes for children around the world.



**LIVES
ENRICHED**

Seniors living beautifully with Buckner.

Senior adults value their independence and an active lifestyle. And so does Buckner Retirement Services. Our Buckner senior living communities are committed to the ideal that each senior adult deserves a lifestyle that is full, meaningful – and beautiful – with freedom and dignity. Rich in heritage and tradition, Buckner has provided care for elders for more than 50 years. And though we are steeped in tradition, we are leading innovators among senior living communities, and are among the largest non-profit senior living providers in the nation. Adding a merciful element to our continuum of care, Buckner Retirement Services also has four Buckner Hospice ministries in Texas, helping patients of all ages with life-limiting illnesses live out their remaining days with purpose, dignity, grace and support.



SERVED

A BEAUTIFUL LIFE.

Louise Thomsen takes a moment to relax and read in her home at the Woodlands while her husband Dwain (opposite page) practices his decoy-carving hobby in his shop. The Woodlands is a Buckner Senior Living Community in Burnet, Texas.



1,187
Independent Living



294
Assisted Living



188
Harbor



922
Skilled Nursing



345
Hospice



115
Home Health Care



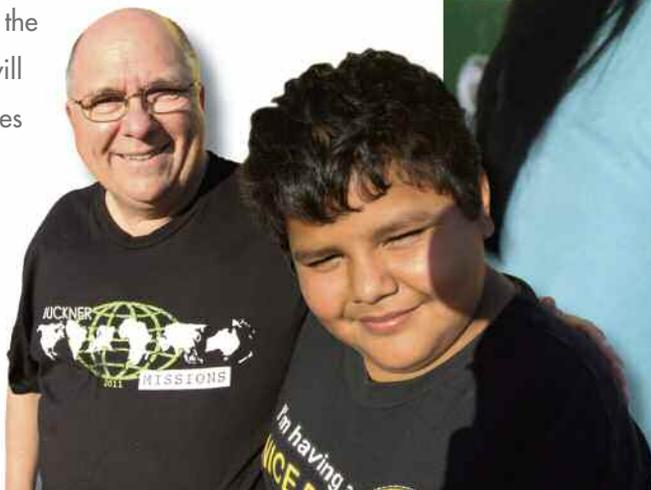
102
Personal Assistance Services



LIVES ENGAGED

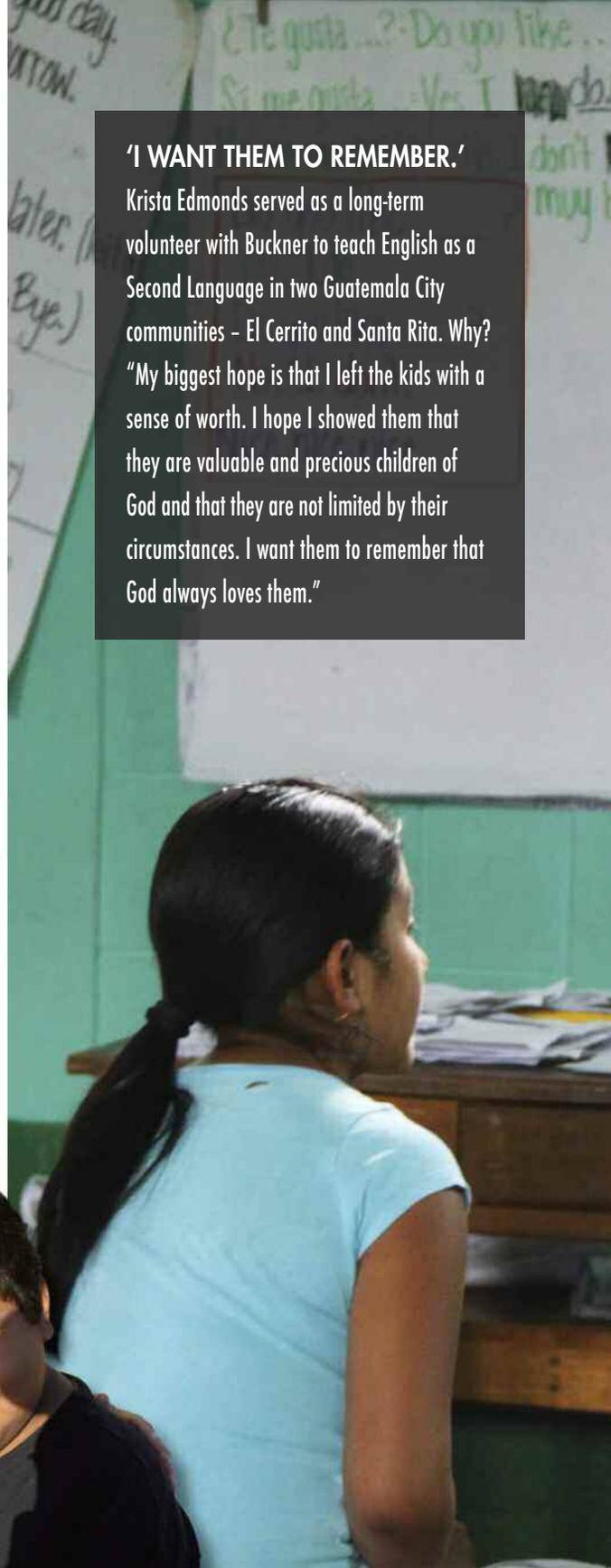
Volunteering to change the world.

There are thousands of people who seek to change the world by engaging with Buckner each year as volunteers, partners personally serving children, families and elders, collecting food, medicine or aid, or going on mission trips to help those far away. For volunteers, serving might mean tutoring a child in need of educational support; distributing clothing through client assistance or working at a special event to raise support for Buckner ministries. Individuals, churches and organizations often connect with each other to collect the items desperately needed by children and families in the United States and in other countries. And others will volunteer to take a mission trip to another part of the world that will change the lives of children -- and change their own in the process.



'I WANT THEM TO REMEMBER.'

Krista Edmonds served as a long-term volunteer with Buckner to teach English as a Second Language in two Guatemala City communities – El Cerrito and Santa Rita. Why? "My biggest hope is that I left the kids with a sense of worth. I hope I showed them that they are valuable and precious children of God and that they are not limited by their circumstances. I want them to remember that God always loves them."



SERVED LIVES



MISSIONS



678
International



1,770
Domestic

VOLUNTEERISM



1,492
International



8,367
Domestic



BUCKNER LEADERSHIP

Leading Buckner to change the world.



Albert L. Reyes
President and CEO
Buckner International



David Slover
President
Buckner Foundation
Executive Vice President
Buckner International



JoAnn Cole
Vice President
Buckner Children and Family Services



Jack Davis
General Counsel
Buckner International



Tony Lintelman
Senior Vice President and CFO
Buckner International



Charlie Wilson
Senior Vice President
Buckner Retirement Services

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FINANCIAL INFORMATION

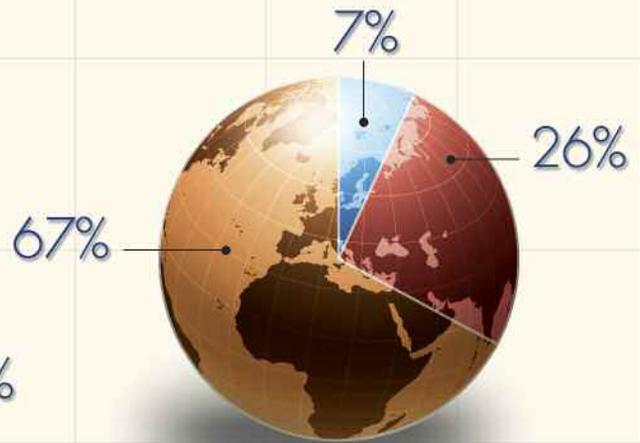
Buckner International and Subsidiaries Statement of Financial Position December 31, 2011



Assets

- Cash and Investments 10% - \$39,257,000
- Receivables, Prepaids, Inventories 2% - \$9,368,000
- Interest in Net Assets of Related Foundation 48% - \$195,198,000
- Revenue Bond Proceeds Held by Trustee 2% - \$8,268,000
- Facilities Property and Equipment - Net 36% - \$146,581,000
- Real Estate and Other 2% - \$5,446,000

Total \$404,118,000

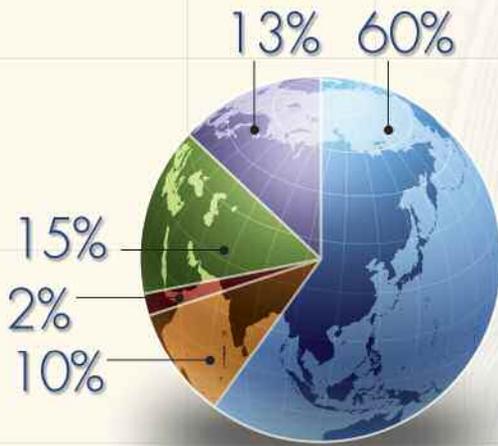


Liabilities and Net Assets

- Other Liabilities 7% - \$26,923,000
- Notes and Revenue Bonds Payable 26% - \$105,907,000
- Net Assets 67% - \$271,288,000

Total \$404,118,000

Buckner International and Subsidiaries
 Statement of Activities
 December 31, 2011



Revenue and Non-Operating Items

- Client Support and Related Income
60% - \$72,599,000
- Distributions from Related Foundation
10% - \$12,094,000
- Investment Income - 2% - \$2,786,000
- Contributions, Bequests, Other
15% - \$18,199,000
- Non Operating Items - Net Realized and Unrealized Gains on Investments and Change in Net Assets of Related Foundation
13% - \$14,845,000

Total \$120,523,000



Expenses

- Salaries and Benefits - 47% - \$53,493,000
- Supplies and Direct Expenses
18% - \$20,517,000
- Facility Related Expenses
11% - \$12,649,000
- Travel and Transportation - 4% - \$4,498,000
- Administration - 9% - \$9,577,000
- Depreciation - 6% - \$6,861,000
- Interest - 5% - 5,394,000

Total \$112,989,000

Audit Reports. Weaver LLP audits the financial statements for Buckner International and Subsidiaries. Audit reports are available upon request.



BUCKNER FOUNDATION

Transformational Giving.

Buckner works with people compelled by faith to bring Christ-centered, redemptive ministry to the most vulnerable, from the beginning to the ending of life. If you are searching for your vision for a meaningful way to give, we offer a world of opportunity to you. Through Buckner Foundation, we intentionally cultivate and manage relationships with current and prospective donors to secure and manage gifts that will support the restorative, healing

and life enhancement ministries of Buckner International; we also work creatively and aggressively to tell the story of Buckner in order to achieve greater awareness of our mission. If you want to be a part of the transformative work of Buckner by supporting our initiatives in 18 countries, including the United States, consider giving through any of our Vision Funds.

A VISION FOR CHILDREN



The R.C. Buckner Fund for Children

Serving "the least of these" in the spirit of our founder.

A VISION FOR FAMILIES



The Buckner Families First Fund

Providing strength for families at risk.



The Buckner Foster Care Fund

Investing in the lives of fragile children.



The Forever Family Adoption Fund

Finding "forever families" for children.



The Community Vision Fund

Focusing on prevention through intervention.

A VISION FOR GLOBAL EMPOWERMENT



The International Change Fund

Bringing change to the world.



The Humanitarian Aid Fund

Meeting physical needs.



The Global Health Fund

Promoting good health with prevention.



The Tomorrow Education Fund

Educating for long-term sustainability.

A VISION FOR ELDERS AND THOSE AT THE END OF LIFE



The ElderCare Assistance Fund

Funding for elders in need.



The Buckner Hospice Fund

Promoting peace and dignity at the end of life.





BUCKNER®

Hope shines here.™

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