2019 BUCKNER INTERNATIONAL ANNUAL REPORT

TOGETHER.

It's how we shine hope.

BUCKNER
Hope shines here.
After 141 years of continuous ministry, we’ve identified a couple of constants at Buckner: First, the world still needs the kind of hope we provide. The second constant is just as true: We’ve never provided hope alone. From our earliest days, we have always worked together with others to shine hope.

Buckner is wired for togetherness and working in tandem with others is a great model. Many times, we’re able to take our experience and expertise, pair it with your energy, excitement, resources and heart, and change lives.

And who are you? You’re individuals with hearts for children. Companies that see beyond the need to conduct business and seek to conduct change.

You’re clubs and churches who band together to reach beyond your group and lift up others in need. You come from all walks of life and backgrounds, yet we’re all united – together – in the pursuit of helping children, families and senior adults in need of help and hope.

This past year, we worked together with you to shine hope and bring positive change to more than 150,000 people in the U.S. and six other countries where we serve. That kind of work just isn’t possible on our own. We can only do it when you magnify it. I see that kind of togetherness as miraculous.

Albert Reyes, President and CEO
Buckner International
Visit my blog at AlbertLReyes.com

See the expanded, online Annual Report at buckner.org/2019AnnualReport
The results we accomplished

The Numbers

In 2019, together we served more than 150,000 people in Texas and in six countries.

We cared for 947 children through foster care, providing families for vulnerable children in need of safety and love. 127 were adopted.

21,506 parents and children received a range of services from counseling to coaching to computer classes through Buckner Family Hope Centers.

Camp Buckner – It’s the place you’d rather be. And 18,128 visitors agreed, using the retreat and conference center for church retreats, family get-togethers and corporate meetings.
Together, we made sure 8,287 people in need received assistance and aid.

The number of single moms and dads and their children that were able to stay together through affordable housing and support while they pursued higher education through Buckner Family Pathways.

The number of senior adults Buckner Senior Living served in 2019 through its six senior living communities in Texas.

While we’re known for our core ministries, we provided a lot of other life-changing programs to 10,312 people around Texas, things like: Services to At-Risk Youth (STAR), post-adoption services and counseling, programs for children transitioning out of care, Universal Child Abuse Prevention (UCAP) and Project HOPES.
The results we accomplished

TOGETHER.

The **Numbers** served through international programs:

Together, we brought hope to **87,985 children** and their parents in six countries:

- **45,094** through life-changing programs and
- **42,001** with life-sustaining aid.

- **Dominican Republic**: 5,553
- **Mexico**: 21,150
- **Honduras**: 2,146
- **Guatemala**: 4,373
- **Peru**: 2,481
- **Kenya**: 10,281
In 2019, Buckner Shoes for Orphan Souls® collected 71,828 new pairs of shoes through 731 drives. 76,709 pairs were distributed in Texas, Louisiana, Pennsylvania and internationally in Nigeria, Sierra Leone, Peru, Dominican Republic, Romania, Guatemala, Togo, Honduras, Haiti, Cuba, Mexico, Kenya, Liberia, Syria, Belize and Cameroon.
Buckner International is a faith-based ministry dedicated to transforming the lives of orphans, vulnerable children, families and seniors. Founded in 1879 in Dallas, Texas, Buckner serves people through a variety of programs designed to protect children, strengthen families and serve senior adults.

To maximize our resources and effectiveness, we focus on four key ministries:

**Foster Care and Adoption.** We provide families for vulnerable children in need of safety and love.

**Family Pathways.** We help families stay together by providing single parents seeking higher education with affordable housing and support.

**Family Hope Centers.** We offer a range of services like counseling, computer classes and family coaching in communities where vulnerable families live.

**Senior Living.** We enrich the lives of the aging population with a continuum of services including independent living, assisted living, nursing, dementia care and hospice.
2019 marked the 140th year Buckner International has partnered with you to transform the lives of children and families as well as inspired happiness in the lives of seniors. From the ministry’s beginnings as an orphans home in East Dallas, Buckner has expanded to serve across Texas as well as in six foreign countries. Thanks to you, Buckner has protected thousands of children from abuse and neglect, strengthened the families of millions and improved the lives of countless seniors.
20 years. 4 million lives changed through a pair of shoes as Buckner Shoes for Orphan Souls® celebrated its 20th anniversary.

The grand opening of the Buckner Family Hope Center in Lubbock was commemorated with a public ribbon cutting and reception March 7.

Buckner Retirement Services unveiled its expansion and renovation project at Buckner Calder Woods during an April 2 celebration.

Buckner Retirement Services opened its $12.8 million renovation project at Buckner Parkway Place in September. City of Houston Mayor Sylvester Turner was on hand to issue a proclamation commemorating the 64 years Buckner had served senior adults in the community.

The Buckner Hope for Children benefit May 7 featured Emmy Award-winning actress Patricia Heaton, who talked about the importance of faith, family and service to those in need.
Hundreds gathered Nov. 21 for a ribbon-cutting ceremony at Ventana by Buckner®, marking the grand opening of Dallas’ first and only luxury high-rise Life Care retirement community.

Buckner Senior Living began construction on the $140 million project in June 2017, and the first residents, known as Members, were able to begin moving in on Aug. 19.
Weaver and Tidwell LLP audits the financial statements for Buckner International and Subsidiaries. Numbers will be updated on our website following completion of the 2019 audit.
Buckner International and Subsidiaries
Statement of Activities
December 31, 2019 (Unaudited)
Excludes nonoperating items.

Revenue and Investment Income
- Client Support and Related Income 63% - $80,436,000
- Investment Income 23% - $29,163,000
- All Contributions and Bequests 12% - $14,907,000
- Other 2% - $3,265,000
Total $127,771,000

Expenses
- Salaries and Benefits 47% - $64,422,000
- Supplies and Direct Expenses 18% - $24,478,000
- Facility Related Expenses 11% - $14,921,000
- Travel and Transportation 2% - $2,536,000
- Administration 8% - $11,680,000
- Depreciation 7% - $10,319,000
- Interest 7% - $9,645,000
Total $138,001,000

Weaver and Tidwell LLP audits the financial statements for Buckner International and Subsidiaries. Numbers will be updated on our website following completion of the 2019 audit.
Executive Leadership Team

Albert L. Reyes  
President and CEO

Arnie Adkison  
Vice President and Chief Development Officer

Scott Collins  
Vice President of Communications

Jeff Gentry  
Senior Vice President and Chief Financial Officer

Henry Jackson  
Senior Vice President for Buckner Children and Family Services

Renee Reimer  
Vice President and General Counsel

Charlie Wilson  
Senior Vice President for Buckner Retirement Services

Kenneth L. Hall  
President Emeritus
<table>
<thead>
<tr>
<th>Trustees</th>
<th>Trustees Emeriti</th>
</tr>
</thead>
<tbody>
<tr>
<td>Margareth Fanini Aviles&lt;br&gt;Colleyville, Texas</td>
<td>James (Jim) P. Cummings&lt;br&gt;San Angelo, Texas</td>
</tr>
<tr>
<td>Dr. Froswa’ Booker-Drew&lt;br&gt;Grand Prairie, Texas</td>
<td>Nell McCallum Morris&lt;br&gt;Beaumont, Texas</td>
</tr>
<tr>
<td>Sue Courts&lt;br&gt;Midland, Texas</td>
<td>Dr. Sherman A. Hope&lt;br&gt;Brownfield, Texas</td>
</tr>
<tr>
<td>Lisa K. Eady&lt;br&gt;San Angelo, Texas</td>
<td>William M. (Bill) Pratt&lt;br&gt;Fort Worth, Texas</td>
</tr>
<tr>
<td>Dr. Riefford “Gail” Flood&lt;br&gt;San Angelo, Texas</td>
<td>Judge Steve M. King&lt;br&gt;Fort Worth, Texas</td>
</tr>
<tr>
<td>Ed Francis&lt;br&gt;Dallas, Texas</td>
<td>Tom E. Stone&lt;br&gt;Longview, Texas</td>
</tr>
<tr>
<td>Dr. Julio Guarneri&lt;br&gt;Mission, Texas</td>
<td>George S. Vorpahl&lt;br&gt;Bee Cave, Texas</td>
</tr>
<tr>
<td>David Hennessee&lt;br&gt;San Antonio, Texas</td>
<td>Dr. Walid (Wes) Saade&lt;br&gt;Crawley, Texas</td>
</tr>
<tr>
<td>Dr. Rodney Henry&lt;br&gt;Longview, Texas</td>
<td>Jeffrey (Jeff) Taylor&lt;br&gt;Colleyville, Texas</td>
</tr>
<tr>
<td>Ivan (Tim) Lancaster&lt;br&gt;Lubbock, Texas</td>
<td>Susan (Kay) Struzick&lt;br&gt;Houston, Texas</td>
</tr>
<tr>
<td>Dr. Debbie Potter&lt;br&gt;San Antonio, Texas</td>
<td>James H. Westbrooks&lt;br&gt;Dallas, Texas</td>
</tr>
<tr>
<td>Norman K. (Duke) Presley&lt;br&gt;Dallas, Texas</td>
<td>Susan R. Wilhoit&lt;br&gt;Dallas, Texas</td>
</tr>
<tr>
<td>Lynette Guy Ranton&lt;br&gt;Gold Canyon, Arizona</td>
<td>Susan W. Williams&lt;br&gt;Dallas, Texas</td>
</tr>
</tbody>
</table>
Thank you for working together with us to shine hope.

buckner.org • Offices: 700 North Pearl Street • Suite 1200 • Dallas, Texas 75201