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We are Inspired.

he weight of Angel Coyllo's past crushed him. It's hard to blame him. Abused by his father as far back as his memory could bear to take him, his father gave him away to work without pay when he was 9.

As the oppression continued, resentment and hatred built inside Angel. He developed a stuttering issue and was often mocked, further fueling his rage. When he started a family, he transferred his feelings to his wife and kids. He was in shambles,

suffering from panic attacks and severe anxiety. Hatred and pain are paths to such places.

But Angel found inspiration to turn his life around when he walked into the Buckner Family Hope Center in the Villa Hermosa community near Lima, Peru.

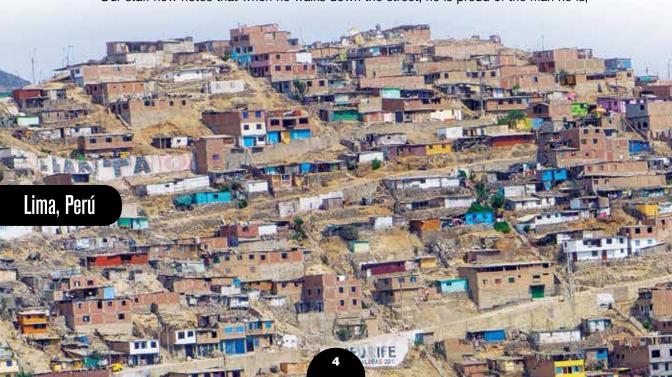
The Family Hope Center staff began to inspire Angel to make a change in his life, offering him and his family counseling, help and hope. Soon he began to change as he was inspired to see himself and the world around him differently. Accepting Christ as his Savior jump-started his transformation.



It reminds me of what Paul says in Romans 12:2: "Do not be conformed to this world, but be transformed by the renewal of your mind, that by testing you may discern what is the will of God, what is good and acceptable and perfect."

When Angel was inspired to think differently, he began acting differently. He focused on creating the loving family he never had as a child. He committed himself to his wife and children and now finds inspiration in Christ for his strength.

Our staff now notes that when he walks down the street, he is proud of the man he is,



"Last year we inspired more than 300,000 people to change, elevate or transform their lives."

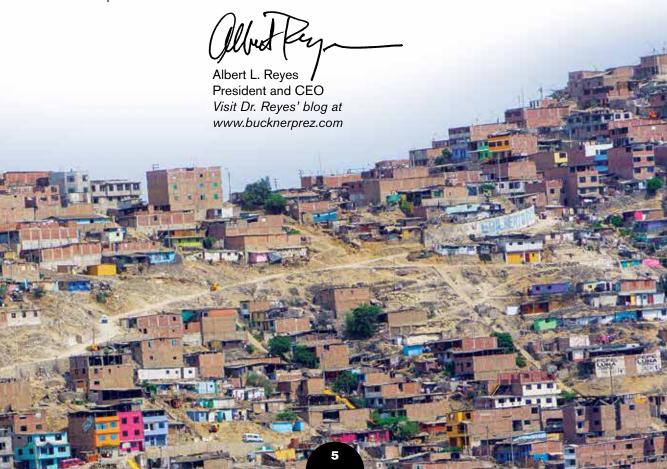
knowing his life is in the hands of God. He is a walking embodiment of 2 Corinthians 5:17: "Therefore if any man be in Christ, he is a new creature: old things are passed away; behold, all things are become new."

Like Angel and his family we inspired more than 300,000 people last year to change, elevate or transform their lives. We preserved and elevated families through our Family Hope Centers in seven countries and our Family Pathways programs for single parents. We protected children through foster care, adoption and other permanency solutions. And we dared older adults to live distinctively in our senior living communities.

Why does Buckner make it our mission to inspire others? Because we are ourselves inspired. We're inspired by the deep, enduring roots of our unbroken 138-year history of care. We're inspired by volunteers and supporters who work alongside us as we seek to lift lives. And we're inspired by the same faith in Christ that led our founder, R. C. Buckner, to show compassion toward the world's most vulnerable people.

I encourage you to dig into this report, look past the numbers and see the inspiration discovered by thousands because of our influence. See how we transformed resources into hope. And, in turn I pray that you are further inspired to do something with us to transform others around you and around the world.

Hope shines here.



We are Unique.

Our ministry stands alone in its mix of faith, services and delivery.



Who we are.

Buckner International is a faith-based ministry dedicated to transforming the lives of orphans, vulnerable children, families and elders. Founded in 1879 in Dallas, Texas, Buckner serves people through a variety of programs designed to protect children, strengthen families and serve senior adults.





What makes us unique.

- We bring hope to some of the most vulnerable children and families in the world.
- We minister through programs that meet deep needs and lead to self-sufficiency.



- We shine the light of Christ, often in the darkest places and in the darkest moments.
- We use programs that educate, support, care and empower.
- We join with volunteers, organizations and businesses to respond to people in need.
- We're driven by compassion and a call to see justice.
- We want everyone to know Christ and his message of good news.

What we do best.

To maximize our resources and effectiveness, we focus on four key ministries:

- Family Hope Centers.
 We offer a range of
 services from counseling
 to computer classes in
 communities where
 vulnerable children and
 families live.
- Family Pathways.
 We help families stay
 together by providing single
 parents seeking higher
 education with affordable
 housing and support.
- Foster Care and Adoption.
 We provide families for
 vulnerable children in need
 of safety and love.



Senior Living.
We enrich the lives of
the aging population with
a continuum of services
including independent
living, assisted living,
nursing, dementia care

and hospice.

Our core values.

- · We are Christ-like.
- We have a servant spirit.
- We are passion-driven.







Our ideals.

· Our Mission.

Buckner International transforms the lives of vulnerable children, enriches the lives of senior adults and builds strong families through Christcentered values.



· Our Vision.

Buckner International will set the standard of excellence in ministry among vulnerable children, seniors and families.

 Our Values – Buckner follows Christ-centered values ministered with professional excellence.



We are Effective.

Our four focus areas truly impact families, children

Family Hope Centers

We offer a range of services from counseling to computer classes in communities where vulnerable children and families live.



Family Pathways

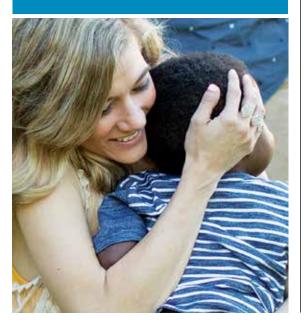
We help families stay together by providing single parents seeking higher education with affordable housing and support.



and seniors.

Foster Care and Adoption

We provide families for vulnerable children in need of safety and love.



Senior Living

We enrich the lives of the aging population with a continuum of services including independent living, assisted living, nursing, dementia care and hospice.







Hope Center ensures family sees life with new eyes



seas, then 4, was playing in the yard with his older brother in the quiet community of San Luis Puerta Negra in San Jose Pinula, Guatemala. When 6-year-old Emanuel found a machete, he started swinging it around playfully. When Oseas tried to get closer to watch, the tip of the machete pierced his right eye.

He was hospitalized for a week and had several follow-ups with an ophthalmologist. Though doctors tried everything, Oseas was blinded and his eye continued to deteriorate.

Oseas suffered over the next few years. The bones around his right eye were growing slower than his left side, causing his face to deform. The condition would only get worse as he got older. A prosthetic eye would help, but that would cost 5,000 Quetzales (equivalent to about \$650). Oseas' parents were devastated. Though his dad, Edwin, had a stable job in construction, they couldn't afford it.

Emotionally, Oseas was having a difficult time as well. The children in his school often made fun of him, calling him names and teasing him about his eye. Often he would come home from school crying, begging his mother not to send him back to school.

About this time, his mother, Aracely, started attending a sewing class offered by the Buckner Family Hope Center in San Jose Pinula. As the family continued to participate in the Hope Center programs, Buckner Family Coach Lesbia Castillo worked on a family plan to improve the family's financial, spiritual and physical health. Aracely confided to Lesbia about Oseas' need for help. Buckner was able to provide the cost needed for the operation.

Since receiving his new prosthetic eye, Oseas, now 8, is much happier and is improving in his schoolwork, his mother says. In addition, since the family has entered family coaching, they have improved their physical and spiritual health, giving them a new view of life.

"I know these blessings are because of those people who came here to pray. I'm very, very thankful," Aracely said. "God is very good. Sometimes I want to cry of how thankful I am and

realize how good God is to us."

"We have seen a positive change in the family in all areas," Lesbia said. "We have seen how the family's faith has grown. And just like how Buckner says, 'Hope shines here,' I do believe that applies to this family, because thankfully we have been able to show them there is hope beyond what they are going through."





Dominican Republic, Guatemala, Honduras Kenya, Mexico, Peru, United States

In the US:

5 Hope Centers served **960 individuals** through case management and family coaching. **19,895 total lives** were impacted through all services.

Internationally:

17 Hope Centers served 89,399 individuals through all services.

Many of the families who seek our help are in crisis and come from backgrounds of generational poverty. Hope Centers are community-based places where families go to find hope, support and empowerment to reach their fullest God-given potential. The key to the Hope Center's success is found in combining effective programs and passionate people – family coaches – to help families who are experiencing poverty, family issues and lack of services.





Vital signs: Single mom goes from homeless shelter to medical field



p.m. That's when Leticia Harley, her 2-month-old son and 2-year-old daughter could reenter the emergency homeless shelter in Dallas. They would file in line early, three among many, looking for a warm meal and a safe bed at night and breakfast in the morning before being forced to leave the next day.

Until 6 p.m.

"I felt like there was no hope," she said. "I felt like a skeleton moving around."

A staff person at the shelter noticed Leticia and her children and discovered Leticia was taking classes at Northlake College, part of the Dallas County Community College District. She saw Leticia was driven to improve her life – for herself and her family.

The staff member referred Leticia to Buckner Family Pathways in Dallas, which provides housing for single-parent families and empowers them to grow while continuing their education.

Leticia was amazed when she met Family Pathways in Dallas Director Cynthia Rentie, who gave her a tour of the campus and explained the program. In November 2013, Leticia started the program.

She soon discovered her new apartment was more than a place to live. It was a place of healing and hope. After suffering physical and emotional abuse, Leticia didn't trust anyone. She built walls to protect herself and her children. She hid her pain. Her experience in the shelter compounded those feelings and she lost her sense of self-worth.

Through counseling and interacting with other Family Pathways residents, Leticia discovered who she is. She embraced her strengths. She found people she could trust, individuals who would help, not hurt her.

"I got stronger as a person, as a student, as a mom," she said. "I think I've transformed."

Leticia now is working on a nursing degree at El Centro College. She also works in the emergency room at Parkland Memorial Hospital. She's found fulfillment in caring for others,

particularly the homeless and poor. She shares her story as a way to connect with them while they're in the hospital.

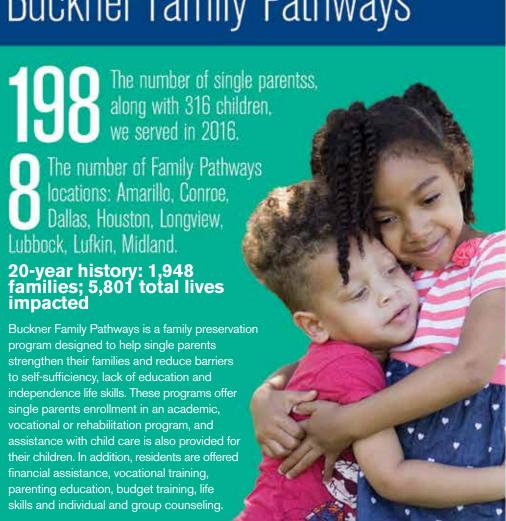
"I've been able to build self-esteem," Leticia said. "I can use my circumstances to help others. I can develop relationships with friends, coworkers and other people."

Her hard work at school and in the emergency room is paying off. Recently, she was hired by CareFlite to help transfer patients from one medical center to another.

"I couldn't believe I got the job at CareFlite," she said. "That's a dream job for many people." The future for Leticia's family looks bright. She is thankful for God who faithfully led her to Buckner and has blessed continually along the path.

"God has a plan for me," she said. "I don't know what it is, but he is opening doors for me."









Foster mom trades single life for a higher calling



rom outward appearance, Christy Haston is a typical, single 30-something woman. An assistant principal at a North Dallas elementary school, Christy likes to spend time outdoors with friends and family, travel and run. Take a closer look, though, and Christy's life is anything but common.

"I'm all about doing whatever I can do to not be typical," she says.

Christy became a licensed Buckner foster parent in September 2014 and has fostered four young girls in that time. Completely solo.

"I realized I'm going to be held accountable for my single life someday. Yes, I have lots of extra time, money and freedom, and, yes, it is fun to have all of that," Christy says. "But, do I want to stand in front of the Lord and say, 'Look at all these trips I took and things I purchased.' Or do I want it to stand for something."

Christy's first placement was a little girl, about 2 years old. Christy says she was "precious, super easy." Her next foster assignment was a bit more challenging – twin 6-year-old girls.

One of the girls, Mia*, was struggling with self-esteem and a tough friendship at school so she and Christy sat down to discuss ways to handle the situation. After achieving reconciliation with her friend, Mia came home beaming the next day, proclaiming "Miss Christy, when I do this [smile], it means I'm proud of myself."

Moments like this remind Christy of the ministry of foster care: "Mia smiled differently from when she first came to me and when she left. I hope there's a little seed of Jesus somewhere in that. I hope they walk away knowing a sense of being loved. Knowing that love will run deep, and the Lord can use that to drastically alter her life."

Being a single foster parent isn't without its challenges, so Christy leans on her Dallas community, family, church small group and Buckner for physical and emotional support. Six friends have become licensed respite caregivers to help give Christy a break, and the previous owners of her

quaint North Texas home even left some essentials – a swing set, washer and dryer, furniture and a grill – behind. They knew she was becoming a foster parent, and they wanted to help.

Buckner has also been there to pick up the phone exactly when Christy needs support, guidance or a sympathetic ear.

"With the twins, there was a moment where I thought, 'I need somebody to call me because I just feel like I'm defeated, not doing a good job and at an impasse," Christy recalls. "My home developer called me immediately and was so encouraging and helpful."

She also trades off respite support with another Buckner foster family.

"It's fun to have this community. We are this Buckner family," Christy says.

Christy's third placement, Zoe*, 3, is gregarious and fun, and the dynamic between the two is sweet and special. Zoe has since left Christy's house to live with a relative, leaving Christy heartbroken but hopeful.

Transition is always tough as a child leaves Christy's home and she shifts back into the single life, but she remains confident in the work God is doing in her and the lives of the children she fosters.

"I don't know if this is forever for me. I don't know what my forever is," Christy says. "I don't know what the rest of my story is. But I know right now, this is what I'm supposed to be doing."

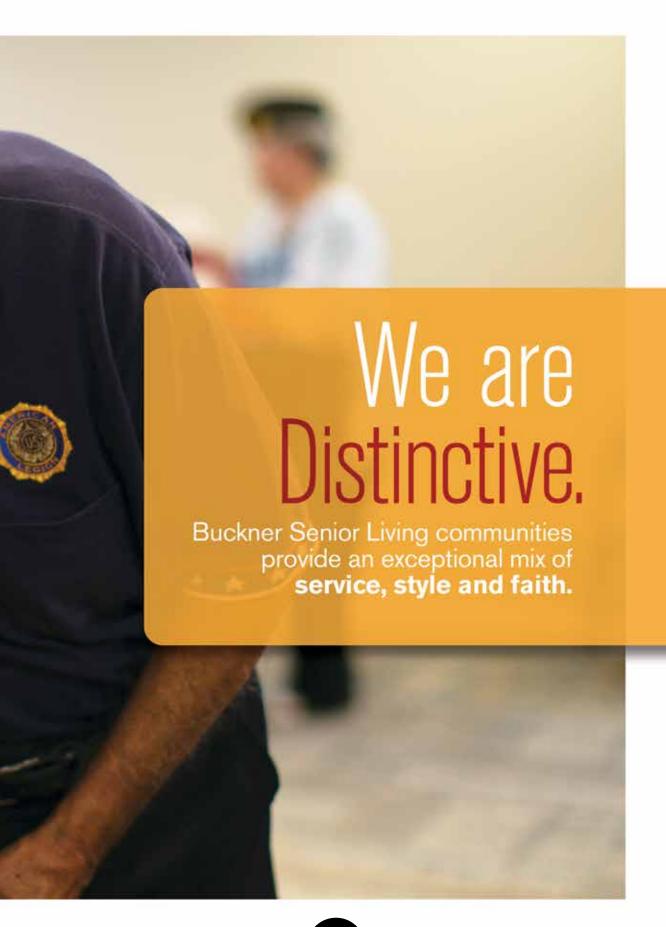
Buckner Foster Care and Adoption

In the US: Foster Care and Adoption cared for or placed 1,076 children in 2016 • 950 children cared for through domestic foster care • 126 adopted through Foster-to-Adopt, Infant Adoption or Texas Waiting Children • 92% were placed in safe homes or had permanency plans made Our goal was to maintain 90% capacity in our foster homes. We maintained 105%.

Internationally: 249 children were cared for in foster or kinship care. • 17 children were adopted in Kenya • 133 children in Guatemala were deinstitutionalized into family-based care.

Buckner's foster and kinship care programs provide families for abused, neglected or abandoned children throughout Texas and internationally. We believe family-based care has a profound impact on a child due to the foster or kinship parents' dedicated and consistent attention to the child as well as through comprehensive services to the foster or kinship family. Buckner's role is to recruit and train foster families and monitor the placement of the child in the family while offering support services. These families provide safe and loving home environments for vulnerable children who are not able to live with their biological mothers or fathers. We also provide domestic and international adoption services for children who need the permanency of forever families as well as adoption support services.





On behalf of a grateful nation



n May 10, 1944, a ball turret gunner from Longview, Texas, sat in the rear of a B-24 aircraft, just 17 days away from his 20th birthday. He and nine other crewmen were flying out of Italy toward Austria, the last of 1,000 planes in their squadron to leave the base. The young gunner, Puett Willcox, should have been afraid of what lay ahead, but instead he sat stunned, speechless as the aircraft quickly gained altitude. He had seen a vision, one that would shape the rest of his life.

"Halfway down the runway, Jesus appeared about 10 feet away between these windows," Puett said. "I have a hard time describing this because it was so beautiful. His robe was a beautiful white. If you can say white is beautiful you can imagine. His eyes were so soothing. I don't remember if they were green or red or blue or what, just soothing. And he said, 'Something terrible is going to happen, but I'm going to take care of you.' And it seemed time slowed way down. It seemed like this was 10 or 15 minutes, but it takes less than 10 or 15 seconds to get off the ground in those takeoff runs. And then he was gone."

Six hours later, after 29 minutes of air combat, German cannon fire slammed into Puett's aircraft at 28,000 feet. The plane split in half and exploded while he was still putting on his parachute, knocking him unconscious. Puett woke up upside down, hanging off the wing of the plane, with control cables and ammunition tangled around his legs, spiraling toward the ground at hundreds of miles an hour. He was the last of his crew out of the aircraft. After several seconds of free falling, Puett kicked loose, released his parachute and landed, only to be taken captive by German soldiers and declared a prisoner of war.

Puett would remain a POW for 357 days.

Now 92, Puett is believed to be the last surviving WWII POW in East Texas. Puett received nine different awards for service in WWII and the Korean War, including the Purple Heart and an American flag that flew over the U.S. Capitol in his honor. These awards were in addition to honors he had already received.

Though visibly touched by the accolades, Puett remains exceedingly humble, just a man who served because he needed to. Because he wanted to.

When he finally returned home to Longview in June 1945, Puett had only one thing on his mind:

reuniting with his sweetheart, Dorris Jean Foster. She was working at the local Sears Roebuck at the time, so Puett, wearing his uniform, took a cab to meet her there soon after arriving home.

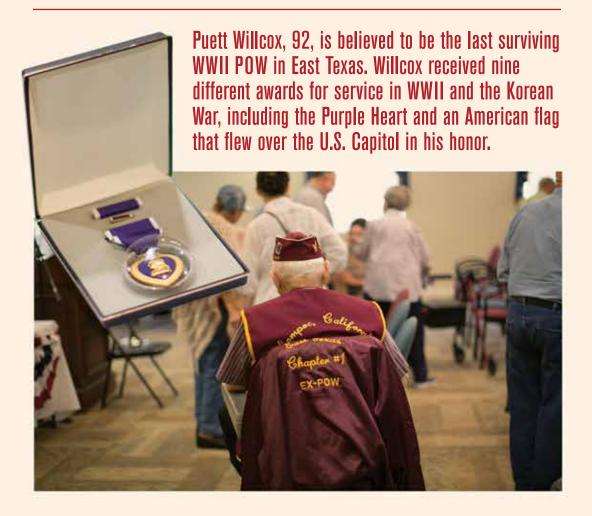
"I got right up behind her, she turned around and almost passed out, but I caught her," Puett laughed. "We got her squared away and all these employees were looking over rails and watching everything."

Four months later, on Oct. 14, 1945, they married at the preacher's house behind Mobberly Baptist Church. They were married 63 years, three months and three days.

"But who's counting?" smiled Puett, his eyes still shining with mischief as he talked about his late bride. "We had a very, very loving life. We spent a lot of time separated because the Air Force and the jobs I had. She raised the kids and worked, usually at a jewelry counter or Sears Roebuck."

After WWII, Puett re-enlisted in the Air Force and served a total of 25 years. He and Jean had three children and six grandchildren. They moved back to Longview from California in 2004 to be closer to their youngest grandchildren.

"We feel privileged to honor Puett at Buckner Westminster Place," said Wes Wells, executive director of Buckner Westminster Place, during a 2016 ceremony honoring his service. "This ceremony could just as easily be held inside the halls of the U.S. Capitol. Puett's story is so dynamic and compelling that it should be made into a movie. He's truly a hero."





2,101 seniors and others were served through residential services, hospice, home health and personal assistance from five campuses in Texas.

- We offer beautiful communities, state-of-the-art health services and pampering amenities in all five of our senior living communities.
- We are one of the largest nonprofit retirement providers in the United States.
- We're a faith-based organization. It shapes our actions every single day in everything we do.
- Our communities are all Life Plan Communities, meaning seniors can find distinctive independence or just the right amount of care they need.
- We surround seniors with loving staff who will share in their joys and challenges passionate people who want to build a rewarding, lasting friendship with senior adults.
- At each of our communities, we focus on supporting seniors in their day-to-day activities, so
 they can focus on leading the kind of vibrant life they desire.

We are the second-largest nonprofit senior living provider in Texas.

 This ranking is provided by Ziegler, a private investment firm specializing in healthcare and senior living, in their LZ150 report.

2016 construction and renovation projects will result in an increased service capacity to senior adults by more than 60 percent.

- Baptist Retirement Community opened their first assisted living community, The Crest, serving memory care and assisted living residents using a smaller, home concept.
- Buckner Westminster Place celebrated 20 years of serving senior adults in Longview.
- Buckner Villas is adding 69 independent living apartments, increasing their service capacity by 29 percent. The project will be complete in 2017 and the addition is approximately 122,330 square feet.
- Buckner Calder Woods is adding 36 garden apartments and two small-house homes, increasing their total service capacity by 34 percent. The 109,367-square-foot project, which will be 95 percent complete in 2017, is scheduled to be complete in January.

We are Enduring.

Our historic roots run deep

Following the American Civil War, Buckner International Founder R.C. Buckner was burdened by the devastating need in his country. As he traveled, he witnessed hundreds of children orphaned by war and disease, and it compelled him to take action. "Father" Buckner opened the Buckner Orphans Home in 1879, providing ease and comfort to orphans in the Dallas area.

From its inception, Buckner was founded on the principle that what many people need is hope. It's what drove Father Buckner, a Baptist minister, to begin his work caring for orphans, growing the home into a large children's ministry.

Even from those earliest days, the vision of R.C. Buckner was far beyond just the accumulation of land and the building of structures. His was a vision for helping children and families put together the broken pieces of their lives. For Buckner, that meant more than simply housing those who were homeless.

Buckner was heavily involved in community and state affairs. In 1877, he founded the first high school in North Texas for African-Americans. He was instrumental in establishing the Dallas Humane Society and served as its president. He founded Children's Hospital in Dallas in 1894, and he was one of the driving forces behind the opening of Baptist Memorial Sanitarium, now Baylor Healthcare System, serving as president of the board from 1904-1908.

While the 138-year journey of Buckner International has not always been easy, it has been constantly rewarding. Along the way, the ministries of Buckner have picked up the downhearted and reached out to countless thousands of hurting humanity. To that end, Buckner has continued to grow and expand under the leadership and vision of those who have led the organization.



A diverse ministry

Today, Buckner is one of the largest and most diverse private social care agencies of its kind in the nation. Under the leadership of Dr. Albert L. Reyes, the organization's sixth president, Buckner is a vastly diversified ministry dedicated to transforming the lives of vulnerable children, enriching the lives of senior adults and building strong families through Christ-centered values.

The organization's commitment to searching out opportunities for ministry has led Buckner to develop programs and services that reach deeply into every corner of our society. Our four focus areas of ministry are:

Buckner Family Hope Centers

Preserving families by providing them with critical social services and aid to keep them strong.

Foster care

Providing families for abused, abandoned or neglected children.

Family transition ministries

Helping families stay together by providing single parents seeking higher education with affordable housing and support.

Whether assisting a young woman facing a crisis pregnancy situation, providing love and

Buckner Retirement Services

Enriching the lives of the elderly with a continuum of services, including independent living, assisted living, nursing, dementia care and hospice.

nurture for neglected children or offering comfort for those facing the complexities of the aging process, the mission of Buckner is to help people make the difficult journey of life.

That is the enduring legacy of hope handed down for more than 13 decades. It is a legacy that is more than history – it is alive and active today and for tomorrow.

We are Trusted.

Our stewardship and resource management have been recognized by supporters and volunteers for 138 years.

Buckner works with people compelled by faith to bring Christ-centered, redemptive ministry to the most vulnerable, from the beginning to the ending of life. We know many of our supporters feel called to shared their resources to help others and, likewise, we are called to effectively manage those resources. If you are searching for your vision for a meaningful way to give, we offer a world of opportunity to you. We intentionally cultivate and manage relationships with current and prospective donors to secure and manage gifts that will support the restorative, healing, life-enhancing ministries of Buckner International. If you want to be a part of the transformative work of Buckner by supporting our global initiatives, consider giving today.

Our legacy of philanthropy. Buckner was founded in 1879 by Dr. R. C. Buckner to care for widows and orphans. 'Father' Buckner was a progressive, insightful and wise man. Not only was he concerned about caring for the widows and children in his day, he wanted to ensure children and families in crisis could be cared for, for many generations. Father Buckner invested in the future of Buckner by purchasing land in East Dallas, where the original children's home was located. As East Dallas grew and Buckner sold parcels of land, the proceeds were put into an endowment fund and invested for growth. Today, Buckner leadership continues Father Buckner's legacy of sound investment strategy to produce additional income for ministry.

Accreditation. Accreditation is an important part of our giving philosophy. It's a great validation from independent sources and shows we maintain good practices with those who choose Buckner as their charity of choice. Buckner became a member of the Evangelical Council for Financial Accountability in 2007. The ECFA is an accreditation agency dedicated to helping Christian ministries earn the public's trust. We're also a member of Local Independent Charities of America as Buckner Children and Family Services. The Independent Charities Seal of Excellence is awarded to the members of Independent Charities of America and Local Independent Charities of America that have, upon rigorous independent review, been able to certify, document and demonstrate on an annual basis that they meet the highest standards of public accountability, program effectiveness and cost effectiveness.

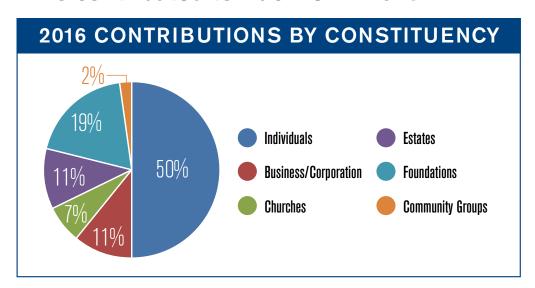
Contact Us

Buckner Development 700 North Pearl St., Suite 1200 • Dallas, Texas, 75201 214-758-8000 Development@Buckner.org





Who contributed to Buckner in 2016:



Trusted by volunteers to offer a rich, meaningful way to give their time.

BCFS operations volunteers, Foundation, corporate and church collaboration volunteers

Duplicated: 13.608

New volunteers (unduplicated): 6,355

Volunteer hours: 58,314

Warehouse Shoes for Orphan Souls® sorting volunteers

• Duplicated: 6,101

New volume (unduplicated): 3,499

Volume hours: 16,147

Domestic mission trips

Total mission trips: 39Total vision trips: 20

Total mission trip volunteers: 1,059

• Total hours worked: 42,540

International Mission trips

Mission trips: 29

Mission trip participants: 388Mission trip hours served: 14,975

131,976 Total Volunteer hours with Buckner.
\$3,109,355 Total Value of Volunteer hours.*

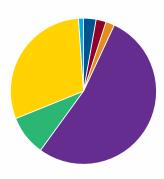


Financial Information

Buckner International Statement of Financial Position

December 31, 2016

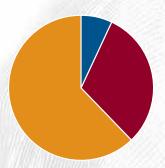
(Unaudited)



Assets

- Cash and Cash Equivalents 3% \$18,005,000
- Assets whose use is limited 2% \$9,382,000
- Receivables and Prepaids 2% \$9,480,000
- Investments 53% \$313,250,000
- Revenue Bond Proceeds Held by Trustee 9% \$51,737,000
- Facilities Property and Equipment Net 30% \$178,202,000
- Other 1% \$7,969,000

Total \$588,025,000

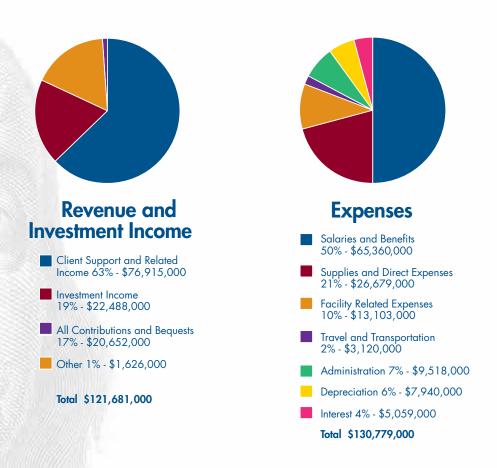


Liabilities and Net Assets

- Other Liabilities 7% \$43,706,000
- Notes and Revenue Bonds Payable 31% \$179,775,000
- Net Assets 62% \$364,544,000

Total \$588,025,000

Buckner International and Subsidiaries Statement of Activities December 31, 2016 (Unaudited)



Weaver and Tidwell LLP audits the financial statements for Buckner International and subsidiaries.

Audit reports are available upon request.

We are Experienced.

Our leadership team represents a wealth of knowledge and innovation.

Leadership



Albert L. Reyes
President and CEO



Stephen N. WakefieldVice President, General
Counsel and Secretary



Arnie AdkisonVice President and Chief
Development Officer



Charlie Wilson
Senior Vice President
Buckner Retirement
Services



Scott CollinsVice President of Communications



Kenneth L. HallPresident Emeritus



Henry Jackson Senior Vice President Buckner Children and Family Services



Tony Lintelman Senior Vice President and CFO

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