

2019 BUCKNER INTERNATIONAL ANNUAL REPORT

TOGETHER.

It's how we **shine** hope.





TOGETHER.

It's how we **shine** hope.

After 141 years of continuous ministry, we've identified a couple of constants at Buckner: First, the world still needs the kind of hope we provide. The second constant is just as true: We've never provided hope alone. From our earliest days, we have always worked together with others to shine hope.

Buckner is wired for togetherness and working



in tandem with others is a great model. Many times, we're able to take our experience and expertise, pair it with your energy, excitement, resources and heart, and change lives.

And who are you? You're individuals with hearts for children. Companies that see beyond the need to conduct business and seek to conduct change.

You're clubs and churches who band together to reach beyond your group and lift up others in need. You come from all walks of life and backgrounds, yet we're all united - together - in the pursuit of helping children, families and senior adults in need of help and hope.

This past year, we worked together with you to shine hope and bring positive change to more than 150,000 people in the U.S. and six other countries where we serve. That kind of work just isn't possible on our own. We can only do it when you magnify it. I see that kind of togetherness as miraculous.

A handwritten signature in black ink that reads "Albert Reyes". The signature is fluid and cursive.

Albert Reyes, President and CEO
Buckner International
Visit my blog at AlbertLReyes.com

See the expanded, online Annual Report at buckner.org/2019AnnualReport

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The results we accomplished

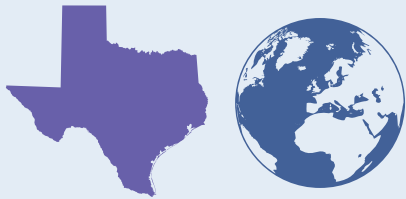
TOGETHER.

The Numbers

In **2019**, together we served more than

150,000 people

in Texas and in six countries.



We cared for

947 children

through **foster care**, providing families for vulnerable children in need of safety and love. **127 were adopted.**

21,506

parents and children received a range of services from counseling to coaching to computer classes through **Buckner Family Hope Centers.**



Camp Buckner - It's the place you'd rather be. And **18,128** visitors agreed, using the retreat and conference center for church retreats, family get-togethers and corporate meetings.

553



The number of single moms and dads and their children that were able to stay together through affordable

housing and support while they pursued higher education through **Buckner Family Pathways.**

2,234



The number of senior adults **Buckner Senior Living** served in 2019 through its six senior living communities in Texas.



Together, we made sure **8,287** people in need received **assistance and aid.**



While we're known for our core ministries, we provided a lot of other **life-changing programs** to **10,312** people around Texas, things like: Services to At-Risk Youth (STAR), post-adoption services and counseling, programs for children transitioning out of care, Universal Child Abuse Prevention (UCAP) and Project HOPES.

The results we accomplished

TOGETHER.

The **Numbers** served through international programs:

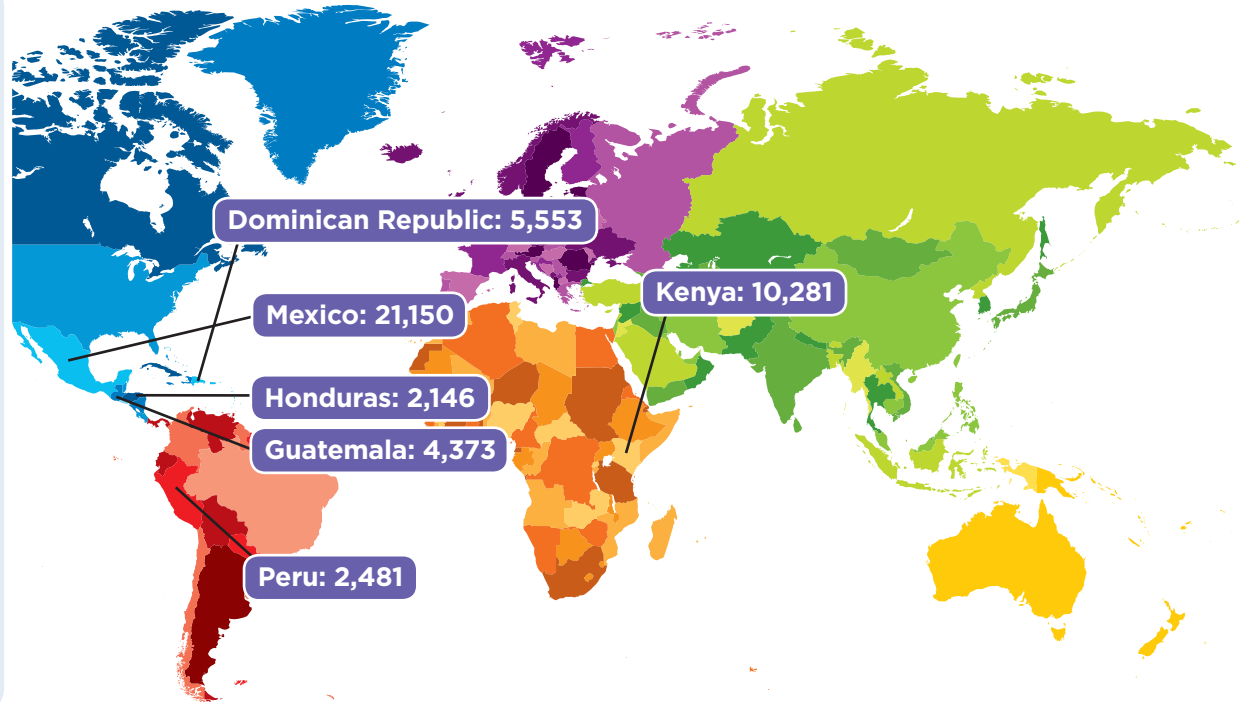
Together, we brought hope to

87,985
children

and their parents
in six countries:

45,094 through life-changing programs and

42,001 with life-sustaining aid.



In 2019, Buckner Shoes for Orphan Souls® collected

71,828

new pairs of shoes
through
731 drives

76,709 pairs

were distributed in Texas, Louisiana, Pennsylvania and internationally in Nigeria, Sierra Leone, Peru, Dominican Republic, Romania, Guatemala, Togo, Honduras, Haiti, Cuba, Mexico, Kenya, Liberia, Syria, Belize and Cameroon.



WHO WE ARE.

Buckner International is a faith-based ministry dedicated to transforming the lives of orphans, vulnerable children, families and seniors. Founded in 1879 in Dallas, Texas, Buckner serves people through a variety of programs designed to protect children, strengthen families and serve senior adults.

WHAT WE DO BEST.



To maximize our resources and effectiveness, we focus on four key ministries:

Foster Care and Adoption. We provide families for vulnerable children in need of safety and love.

Family Pathways. We help families stay together by providing single parents seeking higher education with affordable housing and support.

Family Hope Centers. We offer a range of services like counseling, computer classes and family coaching in communities where vulnerable families live.

Senior Living. We enrich the lives of the aging population with a continuum of services including independent living, assisted living, nursing, dementia care and hospice.

We celebrated 140 years of shining hope.



2019 marked the 140th year Buckner International has partnered with you to transform the

lives of children and families as well as inspired happiness in the lives of seniors. From the ministry's beginnings as an orphans home in East Dallas, Buckner has expanded to serve across Texas as well as in six foreign countries. Thanks to you, Buckner has protected thousands of children from abuse and neglect, strengthened the families of millions and improved the lives of countless seniors.



2019: THE STORIES.

20 years. 4 million lives changed through a pair of shoes as Buckner Shoes for Orphan Souls® celebrated its 20th anniversary.

The grand opening of the **Buckner Family Hope Center in Lubbock** was commemorated with a public ribbon cutting and reception March 7.



Buckner Retirement Services unveiled its expansion and renovation project at **Buckner Calder Woods** during an April 2 celebration.



Buckner Retirement Services opened its \$12.8 million renovation project at **Buckner Parkway Place** in September. City of Houston Mayor Sylvester Turner was on hand to issue a proclamation commemorating the 64 years Buckner had served senior adults in the community.



The **Buckner Hope for Children benefit** May 7 featured Emmy Award-winning actress Patricia Heaton, who talked about the importance of faith, family and service to those in need.



Hundreds gathered Nov. 21 for a **ribbon-cutting ceremony at Ventana by Buckner®**, marking the grand opening of Dallas' first and only luxury high-rise Life Care retirement community.



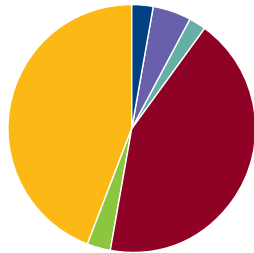
Buckner Senior Living began construction on the \$140 million project in June 2017, and the first residents, known as Members, were able to begin moving in on Aug. 19.



FINANCIALS

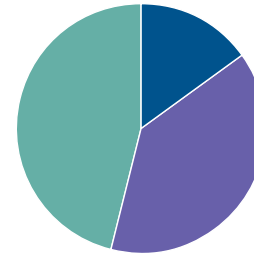
Buckner International and Subsidiaries

Statement of Financial Position • December 31, 2019 (Unaudited)



Assets

- Cash and Cash Equivalents 3% - \$25,891,000
- Assets Whose Use Is Limited 5% - \$43,832,000
- Receivables, Prepaids, and Other 2% - \$21,217,000
- Investments 43% - \$395,109,000
- Revenue Bond Proceeds Held by Trustee 3% - \$29,110,000
- Facilities, Property and Equipment - Net 44% - \$406,633,000
- Total \$921,792,000**



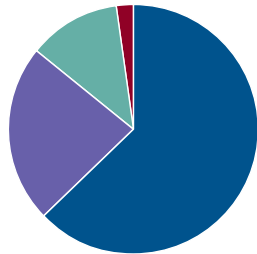
Liabilities and Net Assets

- Other Liabilities 15% - \$136,468,000
- Notes and Revenue Bonds Payable 39% - \$357,378,000
- Net Assets 46% - \$427,946,000
- Total \$921,792,000**

Weaver and Tidwell LLP audits the financial statements for Buckner International and Subsidiaries. Numbers will be updated on our website following completion of the 2019 audit.

Buckner International and Subsidiaries Statement of Activities

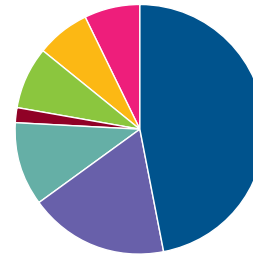
December 31, 2019 (Unaudited)
Excludes nonoperating items.



Revenue and Investment Income

- Client Support and Related Income 63% - \$80,436,000
- Investment Income 23% - \$29,163,000
- All Contributions and Bequests 12% - \$14,907,000
- Other 2% - \$3,265,000

Total \$127,771,000



Expenses

- Salaries and Benefits 47% - \$64,422,000
- Supplies and Direct Expenses 18% - \$24,478,000
- Facility Related Expenses 11% - \$14,921,000
- Travel and Transportation 2% - \$2,536,000
- Administration 8% - \$11,680,000
- Depreciation 7% - \$10,319,000
- Interest 7% - \$9,645,000

Total \$138,001,000

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BUCKNER INTERNATIONAL LEADERSHIP

Executive Leadership Team



Albert L. Reyes
President and CEO



Jeff Gentry
Senior Vice President
and Chief Financial
Officer



Charlie Wilson
Senior Vice President
for Buckner
Retirement Services



Arnie Adkison
Vice President and Chief
Development Officer



Henry Jackson
Senior Vice President
for Buckner Children
and Family Services



Kenneth L. Hall
President Emeritus



Scott Collins
Vice President of
Communications



Renee Reimer
Vice President and
General Counsel

Trustees

Margareth
Fanini Aviles
Colleyville, Texas

David
Hennessee
San Antonio, Texas

Dr. Walid (Wes)
Saade
Crowley, Texas

Dr. Froswa'
Booker-Drew
Grand Prairie,
Texas

Dr. Rodney
Henry
Longview, Texas

Jeffrey (Jeff)
Taylor
Colleyville, Texas

Sue Courts
Midland, Texas

Ivan (Tim)
Lancaster
Lubbock, Texas

Susan (Kay)
Struzick
Houston, Texas

Lisa K. Eady
San Angelo, Texas

Dr. Debbie
Potter
San Antonio, Texas

James H.
Westbrooks
Dallas, Texas

Dr. Riefford
"Gail"
Flood
San Angelo, Texas

Norman K.
(Duke) Presley
Dallas, Texas

Susan R. Wilhoit
Dallas, Texas

Ed Francis
Dallas, Texas

Lynette Guy
Ranton
Gold Canyon,
Arizona

Susan W.
Williams
Dallas, Texas

Dr. Julio
Guarneri
Mission, Texas

Trustees Emeriti

James (Jim) P.
Cummings
San Angelo, Texas

Nell McCallum
Morris
Beaumont, Texas

Dr. Sherman A.
Hope
Brownfield, Texas

William M. (Bill)
Pratt
Fort Worth, Texas

Judge Steve M.
King
Fort Worth, Texas

Tom E. Stone
Longview, Texas

W. Lamar
Lovvorn
Dallas, Texas

George S.
Vorpahl
Bee Cave, Texas



BUCKNER®

Hope shines here.®

Thank you for working

TOGETHER

with us to shine

HOPE.



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