

PROTECT CHILDREN. STRENGTHEN FAMILIES. SERVE SENIORS.

IT'S WHAT WE DO.



THE | 2015 | BUCKNER | ANNUAL | REPORT

'What does Buckner do?'

It's often a question and a personal challenge rolled into one. Buckner provides so many services



to so many people. How do I respond, especially within a short amount of time? My mind usually races with potential answers.

Do I start with the deep impact we provide in seven countries across three continents? Or do I lead with the hundreds of thousands of families or individuals we serve? Perhaps I need to give some detail about how we are one of the largest not-for-profit senior living providers in Texas – and the United States – delivering a distinctive style of living only found at Buckner communities.

Or what about our significant aid distribution that has sent food and medicine, as well as shoes collected through Buckner Shoes for Orphan Souls® to 81 countries to date? The single parents who have had a safe home provided for them and their children while they earned an education at Buckner Family Pathways? The children who have found the meaning of home and family through Buckner Foster Care and Adoption?

I could go on. But those who want to know deserve an answer. So I usually condense it to a few short phrases: “We protect children, we strengthen families and we serve seniors. That’s what we do.”

That vision for our work is reminiscent of

the vision God gave Isaiah to share with Judah and Jerusalem and, eventually, a call to all of us through his word:

Learn to do right; seek justice.
Defend the oppressed.
Take up the cause of the fatherless;
plead the case of the widow.
—Isaiah 1:17 (NIV)

There is a deep sense of responsibility that is shared in carrying out that vision. I see it in our staff, our leadership, our board. It’s reflected in the work of our volunteers and our mission trip participants. I often see it in the faces of our donors and supporters as they give humbly and quietly, asking many times only that their gifts be used for God’s glory.

Thank you for your participation, support and prayers for Buckner during the previous year. Inside the pages of this report you will read about not only our successes, but the successes of those we serve. With more than 350,000 lives impacted last year, there are so many stories of hope realized.

But don’t let the stories of hope end there. Remember, wherever you go, be sure to tell others what Buckner does and the part you play in this ministry.

A handwritten signature in black ink that reads "Albert Rey". The signature is fluid and cursive, with a long horizontal line extending to the right.

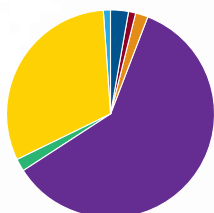
President and CEO
Buckner International

ON THE COVER: Naomi Wall, adopted through Buckner Foster Care.

Financials - Buckner International and Subsidiaries

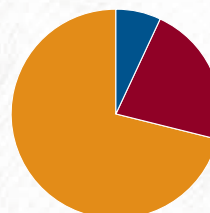
Statement of Financial Position

December 31, 2015



Assets

■	Cash and Investments	3%	- \$16,258,000
■	Assets whose use is limited	1%	- \$5,247,000
■	Receivables and Prepaids	2%	- \$11,164,000
■	Investments	60%	- \$315,200,000
■	Revenue Bond Proceeds Held by Trustee	2%	- \$9,118,000
■	Facilities Property and Equipment - Net	31%	- \$159,489,000
■	Other	1%	- \$6,313,000
	Total		\$522,789,000

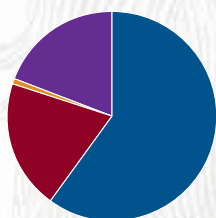


Liabilities and Net Assets

■	Other Liabilities	7%	- \$40,197,000
■	Notes and Revenue Bonds Payable	22%	- \$113,213,000
■	Net Assets	71%	- \$369,379,000
	Total		\$522,789,000

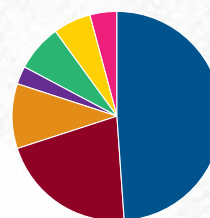
Statement of Activities

December 31, 2015



Revenue and Investment Income

■	Client Support and Related Income	60%	- \$78,656,000
■	Investment Income	20%	- \$26,809,000
■	Investment Income, Other	1%	- \$493,000
■	All Contributions and Bequests	19%	- \$25,803,000
	Total		\$131,761,000



Expenses

■	Salaries and Benefits	49%	- \$63,432,000
■	Supplies and Direct Expenses	21%	- \$26,756,000
■	Facility Related Expenses	10%	- \$13,231,000
■	Travel and Transportation	3%	- \$3,701,000
■	Administration	7%	- \$9,472,000
■	Depreciation	6%	- \$7,805,000
■	Interest	4%	- \$5,153,000
	Total		\$129,550,000

Weaver and Tidwell LLP audits the financial statements for Buckner International and subsidiaries. Audit reports are available upon request.

WHO WE ARE.



Since our founding in 1879, Buckner International has existed to shine hope into the world's darkest places, bringing transformation to the lives of the most vulnerable, from the beginning to the ending of life. We are one of the only global organizations of our kind, providing holistic ministries for children, struggling families and seniors.



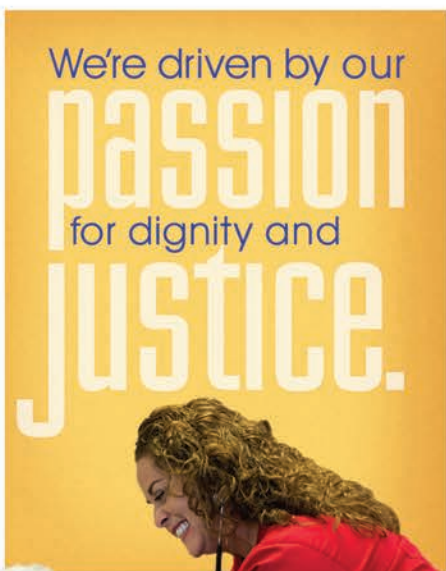
We're based
in Dallas,
Texas

We're a
global,
faith-based
ministry.

We bring hope to some of
the most vulnerable
children and families in
the world, while
serving senior
adults with dignity.



We minister through programs that meet **deep needs** and lead to **self-sufficiency**.



We shine the light of Christ, often in the darkest places and in the darkest moments.





We join with volunteers, organizations and businesses to respond to people in need.



We shine in the hope that one day those we serve will in turn shine in others' lives.

We educate, support, care and empower.



We are compelled by our faith to serve others so that those we serve see Christ in us.

WHAT WE DO BEST. To accomplish our mission of serving vulnerable children, families and senior adults, we offer many services. To maximize our resources and effectiveness, we focus on four key ministries:



1 Foster Care and Adoption

We provide families for vulnerable children in need of safety and love.



2 Family Pathways

We help families stay together by providing for single parents seeking higher education with affordable housing and support.



3 Family Hope Centers

We offer a range of services from counseling to computer classes in communities where vulnerable children and families live.



4 Senior Living

We enrich the lives of the aging population with a continuum of services including independent living, assisted living, nursing, memory care and hospice.

We have deep, enduring core values.

We are Christ-like. We have a servant spirit. We are passion-driven.

THE IDEALS THAT MAKE US UNIQUE.

OUR MISSION. Buckner International transforms the lives of vulnerable children, enriches the lives of senior adults, and builds strong families through Christ-centered values.

OUR VISION. Buckner International will become a global ministry maximizing resources and leadership to serve vulnerable children, seniors and families.

OUR VALUES. Buckner follows Christ-centered values ministered with professional excellence.

THE NUMBERS THAT MA

BUCKNER FAMILY HOPE CENTERS: 21 locations in 7 countries.



IN THE US:

- 4 Hope Centers.
- 364 people served through case management AND family coaching.
- 28,550 total lives impacted through all services.

INTERNATIONALLY:

- 17 Hope Centers.
- 3,921 people served through case management and family coaching.
- 116,469 total lives impacted through all services.

Many of the families who seek our help are in crisis and come from backgrounds of generational poverty. Buckner Family Hope Centers are community-based places where families go to find hope, support and empowerment to reach their fullest God-given potential. The key to the Family Hope Center's success is found in combining effective programs and passionate people – Family Coaches – to help families who are experiencing poverty, family issues and lack of services.



BUCKNER FAMILY PATHWAYS: 8 locations in Texas.

179

MOTHERS HELPED THROUGH CASE MANAGEMENT.

496

TOTAL FAMILY MEMBERS IMPACTED.



Buckner Family Pathways is a family preservation program designed to help single parents strengthen their families and reduce barriers to self-sufficiency, lack of education and independence life skills. These programs offer single parents enrollment in an academic, vocational or rehabilitation program, and assistance with child care is also provided for their children. In addition, residents are offered financial assistance, vocational training, parenting education, budget training, life skills and individual and group counseling.

DE US UNIQUE IN 2015.

BUCKNER RETIREMENT SERVICES:
2,870 seniors and others served through residential services, hospice, home health and personal assistance through five Life Plan communities in Texas.



What makes us a Distinctive Senior Lifestyle

- We offer beautiful communities, state-of-the-art health services and pampering amenities in all five of our senior living communities.
- We are one of the largest non-profit retirement providers in the United States.
- We're a faith-based organization. It shapes our actions every single day in everything we do.
- Our communities are all Life Plan Communities, meaning seniors can find distinctive independence or just the right amount of care they need.
- We surround seniors with loving staff who will share in their joys and challenges – passionate people who want to build a rewarding, lasting friendship with senior adults.
- At each of our communities, we focus on supporting seniors in their day-to-day activities, so they can focus on leading the kind of vibrant life they desire.

FOSTER AND KINSHIP CARE, ADOPTION

IN THE US:

- 839 children cared for through domestic foster care.
- 106 Children adopted domestically.
- 4 intercountry adoptions.

INTERNATIONALLY:

- 342 Children cared for through foster or kinship care.
- 49 Children served through foster care or adopted through the "Fostering Hope Guatemala" program.
- Short-term care provided through Child Advocacy Center Guatemala.
- 62 Foster Group Homes.
- 8 Domestic adoptions in Kenya.



Buckner's foster and kinship care programs provide families for abused, neglected or abandoned children throughout Texas and internationally. We believe family-based care has a profound impact on a child due to the foster or kinship parents' dedicated and consistent attention to the child as well as through comprehensive services to the foster or kinship family. Buckner's role is to recruit and train foster families and monitor the placement of the child in the family while offering support services. These families provide safe and loving home environments for vulnerable children who are not able to live with their biological mothers or fathers. We also provide domestic and international adoption services for children who need the permanency of forever families as well as adoption support services.

What we did in 2015.

THE YEAR IN REVIEW

Buckner Foster Care and Adoption places record number of children into care domestically in 2015

DALLAS – Buckner International placed a record number of children into loving homes in 2015 for the second year in a row.

In 2014, Buckner placed 900 children in families, including a record 804 children in families through foster care. An additional 98 children were placed in homes through adoption. During 2015, that record was again broken as 839 children were placed in foster homes and 110 were adopted through foster-to-adopt, domestic infant adoption, Waiting Texas Children and international adoption.

The overwhelming majority of Buckner foster and adoptive parents come from churches, and that trend continued in 2015.

Ventana by Buckner senior living community opens information center

DALLAS – Ventana by Buckner opened its new

information center to priority members during the summer 2015 season. The center offers Priority Club members an opportunity to reserve a future home at significant discounts prior to construction.



The twin 12-story high-rise buildings of Ventana will encompass about 450,000 square feet and sit on nearly three acres in Dallas. Ventana by Buckner will feature 189 independent living residences, 36 assisted living apartments, 24 memory care apartments, 48 skilled nursing private suites and 24 short-term rehabilitation suites.



To learn more about the risk-free Priority Club membership program or for more information about Ventana by Buckner, please visit VentanaByBuckner.com or call the information center at 214-234-1035.

Buckner Family Hope Center at Aldine celebrates 25 years

HOUSTON – Surrounded by longtime friends and supporters, Sylvia Bolling took it all in – the smiles, the laughter, the memories, during a celebration of 25 years – and countless lives changed.

“In 1989, God gave me a vision, an assignment: Make a difference in the lives of the youth in this community,” she told the crowd gathered to celebrate the 25th anniversary of the Buckner Family Hope Center at Aldine. The next year, Aldine YOUTH was established, setting out “to make a difference through partnerships with schools, churches, businesses, agencies and volunteers.”

In 2012, Aldine YOUTH became part of the Buckner International family, expanding to become a Family Hope Center empowering children and families.

Buckner breaks ground, announces success of fundraising campaign for Longview ministries

LONGVIEW – Buckner International executives and community leaders broke ground April 27, 2015 to begin construction on a \$6 million project to build the Mac and Tom Stone Buckner Family Pathways and Linda and Kenneth Hall Buckner Family Hope Center on a four-acre property.

BUCKNER FAMILY PATHWAYS



BUCKNER FAMILY HOPE CENTER



In Fall 2014, Buckner leadership unveiled details of the plans, and a \$6 million fundraising goal for the project which includes building 17 new apartments

for the Family Pathways ministry, a transitional housing program for single parents and their children. The new Family Hope Center replaces the current program in Longview located across from First Baptist Church.

The projects have been named in recognition of two Longview couples who have been longstanding supporters and advocates of Buckner. The Mac and Tom Stone Buckner Family Pathways is named after former Buckner board of directors chairman and trustee emeritus, Tom and his wife, Margaret “Mac” Stone. The Linda and Kenneth Hall Buckner Family Hope Center is named after retired Buckner president and CEO, Kenneth, and his wife, Linda Hall. Hall is also the former pastor of First Baptist Church in Longview.

In November, Buckner leaders announced the Shining Hope Longview campaign had exceeded its goal by more than \$1.5 million in about a year. Construction completion is anticipated in mid-2016.

Buckner Heritage and Learning Center offers visitors overview of organization’s history, culture

DALLAS – Buckner International opened the Heritage and Learning Center Aug. 28, an interactive exhibit that celebrates the legacy of the ministry and provides opportunities for involvement today.



The center reflects the organization’s history since the events that led to its founding in 1879 and includes artifacts such as R.C. Buckner’s preaching Bible, documents, historical items used daily on the campus, multimedia presentations, videos, and interactive exhibits.

The center is part of the reworking of the East Dallas Buckner campus that includes a new R.C. Campbell Administration Building, which provides office space for staff.

Retirement Services celebrates 60 years of senior living in Houston

HOUSTON – In 1955, Houston issued a challenge to Buckner: We want the kind of senior living experience



you provide. Buckner Retirement Services answered with the Texas Baptist Haven.

In 2015, 60 years later, Buckner celebrated its distinctive brand of senior living through its flagship community, Parkway Place.

“Over the past 60 years, we have been blessed by many valuable and treasured friends,” said Charlie Wilson, senior vice president of Buckner Retirement Services. “Every resident and Parkway Place staff member is a valued member of the Buckner family, and we attempt to treat them as such. We care for and about each resident. We know them, their stories and their families. And they know us.”

Buckner opens new Family Hope Center in Peru

PAMPLONA, Peru – Buckner International opened the Buckner Family Hope Center Villa Hermosa, the ministry’s second Hope Center in Peru. The new Hope Center will transform lives through in-depth case management and a variety of services that strengthen families and equip them with job skills.



Hope Centers are one of four focus ministries for Buckner. By 2016, Buckner operated 21 Hope Centers in the Dominican Republic, Guatemala, Honduras, Kenya, Mexico, Peru, and the United States.

Buckner Family Place, My Father’s House Lubbock become Buckner Family Pathways

Buckner Family Place ministries across the state and My Father’s House Lubbock have been renamed

Buckner Family Pathways to reflect consistency among the efforts to empower single-parent families.

In seven cities across Texas, Buckner offers family transition programs, residential programs with services designed to strengthen families, enabling single parents to pursue education or vocational training and become self-sufficient.

20 years after Buckner starts international work, organization has expanded countries, ministries

As early as the 1870s, R.C. Buckner was pleading with anyone who would listen to notice the plight of children in the post-Civil War United States. Following its founder’s call, Buckner began to provide international ministry in 1995 and celebrated 20 years of work in other countries last year.

While Buckner’s international ministry started in Eastern Europe, it expanded as God opened doors for the organization to serve vulnerable children and families in other countries. Country leaders recognized the expertise Buckner has in caring for children and sought out the ministry as a resource to help improve the lives of children within their respective nations.

Buckner domestic aid tops \$1 million for year

DALLAS – During 2015, Buckner distributed more than \$1 million in domestic aid in a year for the first time.

Buckner domestic aid and assistance directly serves people in need by providing a variety of items, including food, clothing, hygiene kits and products for infants. It also provides supplies that are used through Buckner ministries across the state such as Buckner Family Pathways communities and Buckner Family Hope Centers. Those ministries use the items to serve people. ■



Leadership



Albert L. Reyes
President and CEO
Buckner International



Brad Barnett
Senior Vice President
*Buckner Children
and Family Services*



Scott Collins
Vice President
of Communications
Buckner International



Tony Lintelman
Senior Vice President
and CFO
Buckner International



**Margaret Elizabeth
McKissack**
Senior Advisor for
Strategic Initiatives
Buckner International



**Stephen N.
Wakefield**
Vice President, General
Counsel and Secretary
Buckner International



Charlie Wilson
Senior Vice President
*Buckner Retirement
Services*



Kenneth L. Hall
President Emeritus
Buckner International

BUCKNER INTERNATIONAL BOARD OF TRUSTEES

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Barry Pryor
Dallas, Texas

Vice Chair

Ed Francis
Dallas, Texas

Billy R. Allen
Dallas, Texas

Margareth Fanini Aviles
Grapevine, Texas

Carol Brian
Amarillo, Texas

Rebeca Brokenbek
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Cassandra Harris
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Watson Moore
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Nancy Neal
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Rogers Pope Jr.
Longview, Texas

Duke Presley
Dallas, Texas

Lynette Guy Ranton
Gold Canyon, Arizona

Priscilla (Renee) Reimer
Houston, Texas

Edward Saldaña
Garland, Texas

Kay Struzick
Houston, Texas

Jeff Taylor
Grapevine, Texas

George Vorpahl
Austin, Texas

James Westbrook
Dallas, Texas

Susan Wilhoit
Dallas, Texas

Susan Williams
Dallas, Texas

TRUSTEES EMERITI

James P. (Jim) Cummings
San Angelo, Texas

Mack Fulbright
Beaumont, Texas

Henry S. Hill, III*
Houston, Texas

Sherman A. Hope
Brownfield, Texas

W. Lamar Lovvorn
Dallas, Texas

William M. (Bill) Pratt
Fort Worth, Texas

Tom E. Stone
Longview, Texas



BUCKNER®

Hope shines here.®

*The Buckner family mourns the loss of Trustee Emeritus Henry Hill, who died Jan. 23 in Houston following a brief illness. In addition to serving as a trustee for many years, Hill and his wife, Maggie, were ardent Buckner supporters, and he was well-known as a champion for Buckner Shoes for Orphan Souls.®

Buckner International is a global, faith-based ministry dedicated to transforming the lives of orphans, vulnerable children, families and elders in the United States and around the world. Founded in 1879 in Dallas, Texas, today Buckner serves people through a variety of programs designed to protect children and build strong families. These programs include foster care and adoption, family transition programs, community-based family preservation programs and retirement services for the elderly. Buckner also provides humanitarian aid and crisis relief to poverty-stricken families in the United States and worldwide.

Learn more and get involved at buckner.org.



BUCKNER®

Hope shines here.®

buckner.org

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Dallas, Texas 75201