

# Dream with me.

THE 2022  
BUCKNER  
ANNUAL REPORT



BUCKNER®  
Hope shines here.®

# Hope is just a **dream** for so many.

Last year held so many personally exciting experiences for me, but among the top of my list was leading our first international trip since COVID-19 restrictions began in 2020.

Our team visited the Buckner Family Hope Center® in Jocotenango, Guatemala, near Antigua, which was full of school-age children and their parents who were



ready to receive shoes, school supplies, life skills classes and other services. We served more than 200 children with shoes collected through Buckner Shoes for Orphan Souls®.

I also talked to several families that have participated in the Family Hope Center ministry. That's where I met Valentina, a teen girl who made a big impression on me. Valentina, her sister and her parents live in a home that wouldn't seem to support anything big. It's an apartment accessed by a tiny alley and consists of just three rooms: A kitchen, bedroom and bathroom. It is less than 200

square feet total.

Out of this small apartment, Valentina shared her big dream of one day becoming an engineer. She also revealed it was a hope she never would have chased because at one time, her mother didn't support it, discouraging her from daring to dream.

But because of the parent-child communication skills Valentina's mom learned at the Family Hope Center, she began listening to Valentina's dreams and – just as important – supporting them.

Through all of our ministries, we – Buckner and all of you who support us – are shining hope brightly into homes like Valentina's that need support, encouragement, coaching and dreams of hope for a brighter future. Thank you for making those dreams a reality for so many this past year.

Blessings,

Albert Reyes  
President and CEO  
Buckner International

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# The lives we impacted in 2022

DOMESTIC INTERNATIONAL  
42,460 61,172

**TOTAL: 103,632**



We're  
uniquely  
called to  
build  
dreams.



Chances are, you're a lot like us. You are inspired by your faith to help vulnerable children, orphans, families and senior adults in the United States and internationally. Like you, we are inspired to minister in ways that make dreams come true and provide positive, lasting outcomes not just for a moment, but for a lifetime. Our ministry is built on four pillars:



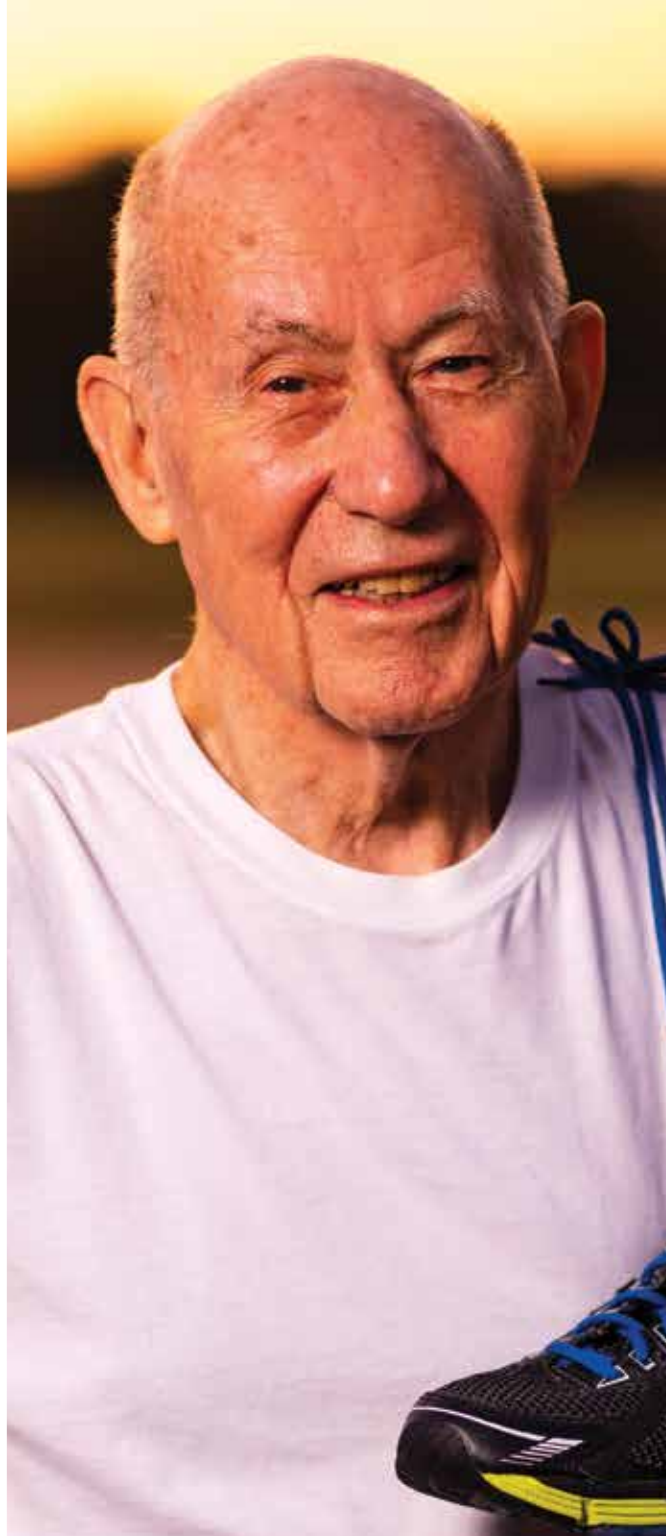
**Protect  
children.**



**Strengthen  
families.**



**Transform generations.**



**Serve seniors**



**We're a Great Place to Work.**



In 2022, Buckner International was certified as a Great Place to Work by the Great Place to Work Institute and its senior care partner, Activated Insights. Buckner International, along with its ministry arms Buckner Children and Family Services and Buckner Retirement Services, all individually received the certification.

“Certification as a Great Place to Work helps us document that we are an organization that embodies confidence, inclusion, energy and a sense of purpose among our great staff,” shared Albert Reyes, president and CEO of Buckner International. “It also shows that we respect each individual and value their contributions as we pursue our mission.”

# Protect, Strengthen, Transform and Serve

## OUR FOCUS MINISTRIES:

### BUCKNER FOSTER CARE AND ADOPTION



### BUCKNER FAMILY HOPE CENTER®



### BUCKNER FAMILY PATHWAYS®



### BUCKNER RETIREMENT SERVICES



**Foster Care and Adoption.** When families aren't healthy enough to stay together and children need protection, Buckner Foster Care and Adoption provides safe, loving homes for vulnerable children. Through counseling and additional resources, families and children are fully supported.



**Buckner Family Hope Center®.** The best place for a child to grow up is in a strong family. Through a mix of programs such as parenting classes, financial training, after-school opportunities and family coaching at each Family Hope Center, families are strengthened and become self-sufficient. Every Family Hope Center is tailored to meet the unique needs of the community where it is located.

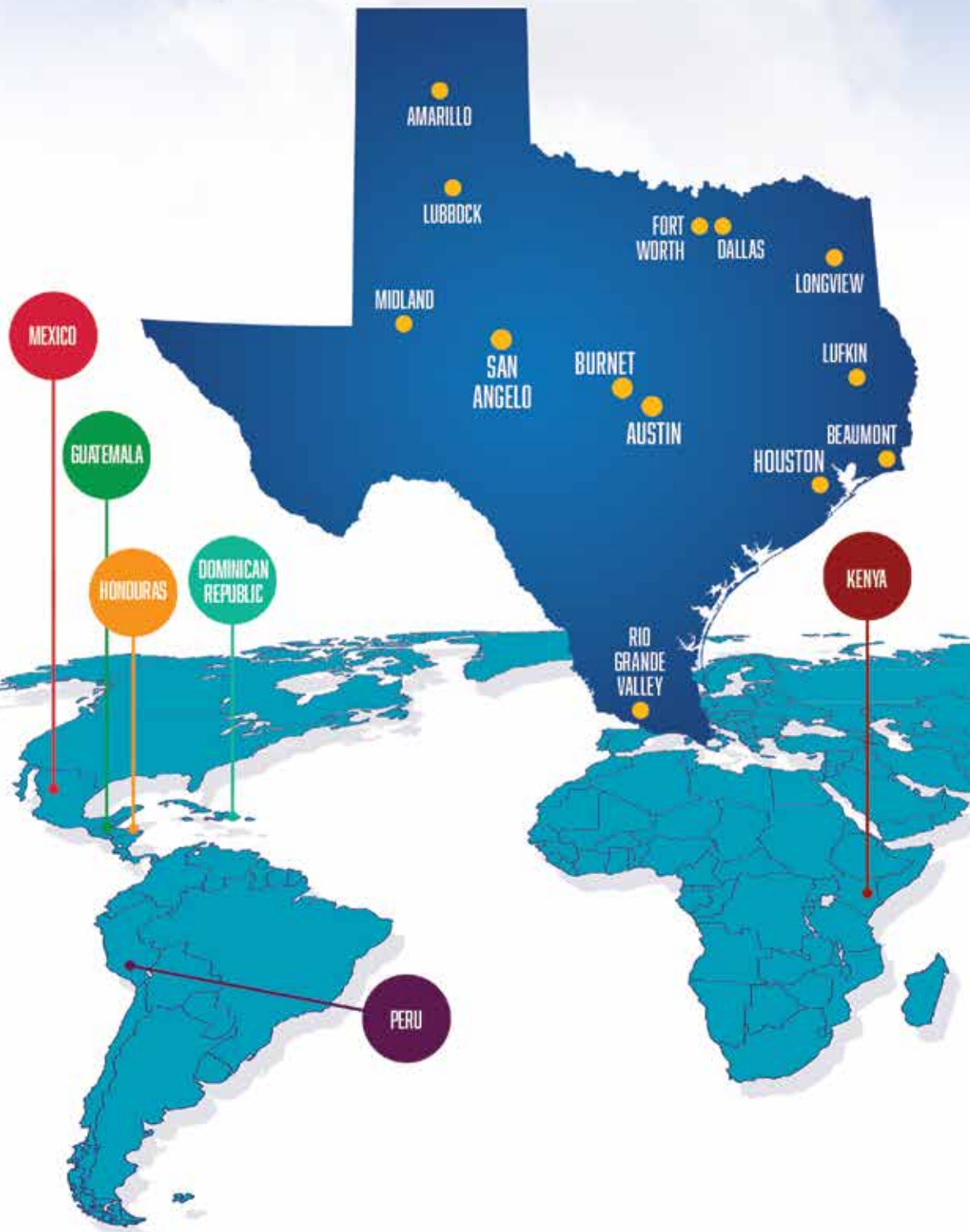


**Buckner Family Pathways®.** Single parents receive support and access to safe housing for their families while pursuing their education. Family Pathways offers a place where single parents and their children discover the independence, strength and empowerment to transform the course of their future for generations to come.



**Buckner Retirement Services.** We continuously enrich the lives of the aging population and meet their needs in Buckner senior living communities with a continuum of care, ranging from independent and assisted living to skilled nursing and memory care.

# MINISTRY Locations



Putting feet on a path  
*to dreams*



Where  
new shoes  
GO

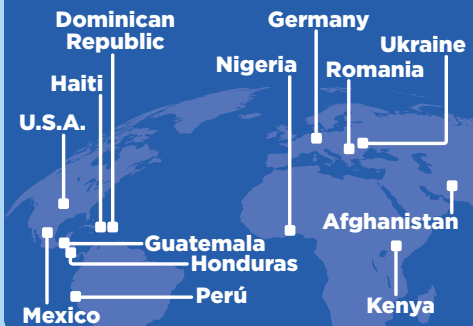
**80%**  
INTERNATIONAL  
**20%**  
UNITED STATES

New shoes  
collected for  
vulnerable  
children  
since 1999:

**4.9**  
million



## Countries that have received new shoes for vulnerable children



Ages of children receiving shoes:

**0-18**



## Why shoes?

- Helps prevent health issues
- Improves school attendance
- Increases self-confidence

## Why "new" shoes?



New shoes last longer and give children living in poverty something that is theirs.

Greatest need for new shoes:  
**Boys 14 to 18 years old**



## How do vulnerable children get connected to new shoes?

- Those receiving a service through one or more Buckner program(s)
- Community outreach events
- School and/or government collaborations

# PROTECT children.



**90%** of children were successfully discharged from Buckner Foster Care in Texas and internationally (Kenya, Peru and Guatemala) into family permanency.

Children can't achieve their dreams if they're not safe. They need security and encouragement to thrive. Often, children are the most underserved and unheard population. They can be subject to abuse, neglect or even being orphaned. That's why we are called to protect children and provide loving families for a moment or a lifetime.



## Protected.

**602 children** were protected and cared for through Buckner foster families in Texas.

**100 Texas children** were adopted into loving families.

**388 children internationally** were protected through Buckner permanency programs, including:

- 47 children were adopted through Buckner Kenya.
- 341 children were provided foster, kinship, transitional home or other types of care (Kenya, Guatemala, Peru).

**305 children** lived safely with their mother or father at a Buckner Family Pathways® location in Texas.

**366 Texas youth** were supported to successfully transition from care to adulthood with resources through Transitional Case Management programs.



**A (bus) sign from God.** Years ago, Daisy Ledet, a public school educator, kept seeing a sign on the side of a local bus. Although it was a sign appealing to prospective foster parents, she saw it “as a sign from God.” That sign led Daisy and husband Paul, the parents of four adult biological children, to serve 21 children as foster parents, eventually adopting siblings Jacobi and Jakayla. Buckner foster care home developer Annie Flemon said finding parents who will foster or adopt siblings is important. “We definitely need foster parents, and we admire our foster parents for wanting to foster siblings,” she said. “When siblings are removed from their families, their sibling is all they have. If you separate siblings, you separate that bond.”

## Headlines

- Buckner Children and Family Services of Longview celebrated **30 years of providing ministry in Northeast Texas** Aug. 9.
- Buckner Foster Care and Adoption **opened its newest offices in late March, located on the campus of University Baptist Church of Fort Worth.** The offices serve foster and adoptive families on the western side of the Dallas/Fort Worth metroplex (Texas Region 3B community area) in conjunction with another nonprofit, Our Community Our Kids.
- **Buckner Kenya was the lead adoption society invited to present recommendations to Parliament** on Feb. 24 for a pending **Children’s Bill to influence positive change** for the countrywide adoption system. Later in the year, Kenya’s president signed the Children’s Bill 2021 into law. The law introduces a new concept of kinship and adoption which reduces obstacles to the process and introduces a child welfare fund. Buckner Kenya played a key role when presenting to Parliament earlier in the year.
- The Buckner Foster Care and Adoption team led events for **“National Prevention of Child Abuse”** during the month of April through community awareness events and collaborations with community organizations.
- **Buckner called for supporters** to adopt Texas Waiting Children in November to build awareness as part of National Adoption Month. The promotion included profiles of several children waiting for adoption. They were among more than 7,000 children waiting to be adopted in Texas – children whose parents’ rights have already been terminated but have not been adopted yet.
- Buckner hosted a **“Transracial Adoption Training”** May 19 for foster and adoptive families with **44 participants.**
- Buckner celebrated May 31 as national **“Aging Out of Foster Care Awareness Day.”** The day was established by Buckner in 2021 and involved media coverage, social media platforms, blogs and community collaborations.
- **The State of Louisiana contracted with Buckner** to organize a workshop for the Louisiana Department of Children and Family Services on Texas’ model to address child sex trafficking during two days of presentations, panels, networking and collaboration.

# STRENGTHEN families.



**891** family members' lives were enriched through HOPES, or (Healthy Family Outcomes through Prevention and Early Support), which supports parents and promotes healthy families through encouragement and education.

**W**e strengthen families. The number one reason children are exposed to harm or fail to thrive? Families that can't support them. The results are poverty, lack of education, poor parenting skills and poor decisions. When we strengthen families, we support parents in developing skills to successfully nurture their children.

## Strengthened.

**35,508 family members** were strengthened through the Buckner Family Hope Center® model.

- 15,625 family members were strengthened in the 11 Family Hope Centers in the Dominican Republic, Guatemala, Honduras, Kenya, Mexico and Peru.
- 19,883 family members were strengthened in nine Texas Family Hope Centers.

**2,448 family members** were strengthened through Buckner Family and Youth Strengthening (FAYS) initiatives to reduce family conflict, help with family support and skills, and prevent the problems of runaway, school attendance issues and delinquent behaviors.

**1,504 people** went through Buckner-led Universal Child Abuse Prevention (UCAP) programs.

**43,971 family members** in need received client assistance and humanitarian aid.

- 3,060 received aid domestically.
- 40,911 received aid internationally.



## Headlines

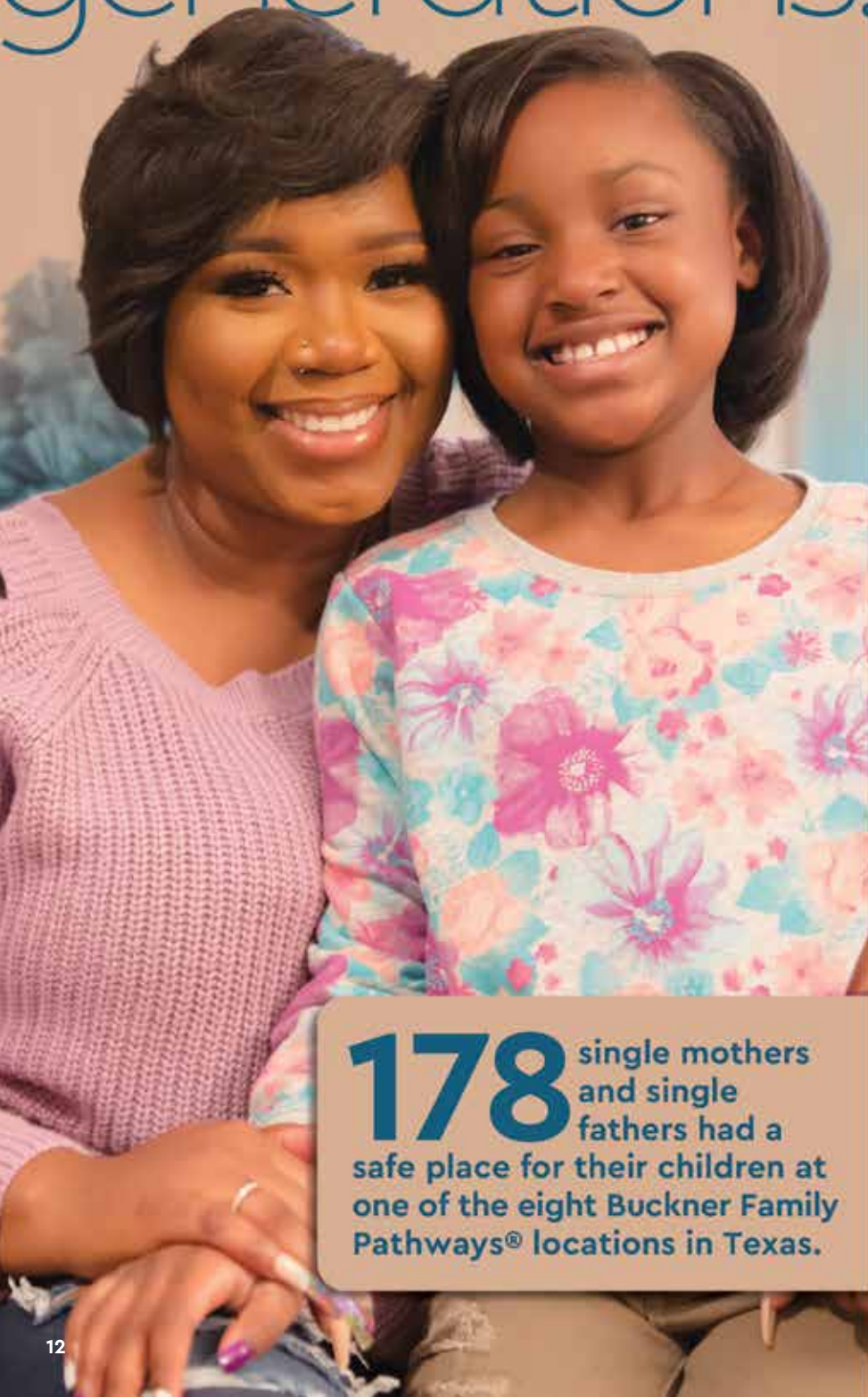
- The **Buckner Southeast Texas Fatherhood EFFECT program** hosted the first **Fatherhood Summit** at One City Church on June 24. Fathers and community partners shared resources and discussed successes and barriers of fatherhood.
- After being postponed during the COVID-19 pandemic, **Buckner Honduras** completed the process to operate as an independent NGO in October. They celebrated the inauguration of the **new Support Center and Buckner Family Hope Center® in San Pedro Sula**. Alliance partners, suppliers and volunteers came together to celebrate the new season of Buckner in Honduras.
- The **Family Hope Center in Peñitas, Texas**, held their annual **Back-to-School Backpack and Shoe Distribution**, where a total of **1,305 children** received much-needed school supplies and a new pair of shoes to begin the school year. A total of **623 children at its satellite location in Donna, Texas**, received shoes and backpacks, where families also received 240 boxes of food.
- **Buckner Midland** announced the expansion of its Permian Basin programs with **the addition of the Buckner Family Hope Center®**, the first new local program in 19 years. Buckner leaders announced the upcoming program and location Aug. 15 during a news conference. The family preservation program, which opened in February 2023, is the third program available in Midland, alongside **Buckner Family Pathways® and foster care and adoption**.
- The **Humanitarian Aid team collaborated with Acts of Mercy International** to provide shoes and socks for 500 Ukrainian orphans relocated to Poland.
- **Buckner Missions hosted more than 140 trip participants** and volunteers from nine teams **to serve in the Rio Grande Valley**, constructing four homes. Three of the four home projects utilized the remote-build model, where the foundation and walls were built in church parking lots and shipped to Peñitas for assembly. **First Baptist Church of McKinney** built a fifth home later in the year.
- **Humanitarian Aid** collaborations with **Kroger** and **Albertsons** provided 17,757 pounds (about the weight of a school bus) of fresh food.



**Hitting for the fences.** When Kaden Shackelford lost his father a few years ago, he hit a wall. But after he and his mother, Shatna Evans, became engaged in activities at the Buckner Family Hope Center® at Texas Ranger Youth Academy in West Dallas, he's hitting for the fences. "When they came to us in 2018, we were able to experience so many different challenges together," said Keri Pettis, former program director at

the Family Hope Center and now manager of program administration for Buckner International. "Kaden attended life skills, virtual tutoring, the youth online cooking class and the virtual youth dance party during the pandemic. Recently, Shatna has shared with us the challenges she is having while doing her best to raise her son as a single mother. Kaden has also been in our counseling program and so has his mother."

# TRANSFORMING generations.



**178** single mothers  
and single  
fathers had a  
safe place for their children at  
one of the eight Buckner Family  
Pathways® locations in Texas.

**W**e transform generations. We break negative cycles of family issues through ministries that solve problems at the root cause, so families are empowered to be strong, successful and sustainable. Families are transformed when they dive into learning together, breaking habits and creating success from generation to generation.

## Transformed.

### 96 fathers

participated in the Fatherhood EFFECT (Educating Fathers For Empowering Children Tomorrow) program, which provides parent education and resources to fathers of children birth to age 17.



### 12,804 people

from families, youth organizations, and churches made memories to last for generations at Camp Buckner.





**Hope, found.** As a child, Annette Chavez bounced between family members and eventually slept in a park. She endured abuse, joined a gang, became a drug addict, got pregnant, and saw the child's father, her fiancé, killed by a car while walking beside him on the sidewalk. Two months later, her child was diagnosed with a terminal illness and died at 8 years old. She had two other children and while Annette was at Children's Hospital in Dallas with one of those children, she met someone who told her about Buckner and Family Pathways.

Since coming to Buckner Family Pathways® in Longview, she has accepted Christ, completed an associate's degree and gone on to earn a bachelor's degree. "My chains have been broken here ... I've found hope I never had," she said. "Hope's not an easy thing to find."

## Headlines

- The **Fatherhood EFFECT in Beaumont** held a Fatherhood Summit in June with approximately 100 in attendance. Several community partners, including Beaumont Independent School District and representatives from the state's Prevention and Early Intervention program and Texas Department of Family and Protective Services also attended and participated as guest speakers.
- At **Camp Buckner**, Faith Hall re-opened after receiving truss repairs incurred during 2021 Texas ice storm Ivan.
- The eight **Buckner Family Pathways® programs** in Texas hit a major outcome marker in 2022, with 94% of parents successfully completing the program.



# SERVE seniors.



**We serve seniors.** Senior adulthood should be the culmination of a life well-lived and a time of happiness. That's why we're Inspiring happiness® for senior adults by serving their needs in Buckner senior living communities, enriching their lives with the dignity, energy and attention they deserve.

## Served.

**2,905** residents and Members were served by the team that's Inspiring happiness® to seniors.

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## \$3 million

in assistance was provided through Buckner Senior Care and Assistance to residents whose funds have run out.





**'Where God wants me to be.'** Theresa Gillum retired in 2022 after diligently serving seniors at Buckner Parkway Place for 41 years. "It's a calling because at one point I thought about changing my profession. I debated and I decided that's not for me. This is where God wants me to be. So that's my reason being here 41 years," she said. Theresa, like so many dedicated associates serving seniors, was on the frontline of ministry every day, caring for residents like they were her family. As she put it, "I want the family members to know



without a shadow of a doubt that they can walk out of this building and not have to worry about their family, knowing that 'Theresa's there, and I don't have to worry. I know that they will take care of my family.'"

## Headlines

- Buckner Retirement Services launched the **1879 Bistro**, a new signature Buckner bistro that aims to provide a more sophisticated culinary experience, at Buckner Westminster Place, Calder Woods, Parkway Place and Buckner Villas.
- Baptist Retirement Community in San Angelo, Parkway Place in Houston and Calder Woods in Beaumont received the **Best of Senior Living 2022 awards** from Senior Advisor and A Place for Mom (APFM).
- Calder Woods received the **2022 Locals Love Award** from US.com.
- Buckner Retirement Services was certified as a **Great Place to Work** with an overall ranking of ninth among other senior living communities.
- Baptist Retirement Community received a renewed **SHARPS certification for OSHA safety**.
- **Jessica Moore**, BRS manager of program administration, was the inaugural recipient of the **2022 LeadingAge Diversity Award**.
- **Derone Martin**, chef at Parkway Place in Houston, was the recipient of the **2022 LeadingAge Excellence in Leadership Award**.
- Parkway Place held their annual **Buckner Shoes for Orphan Souls®** drive, **collecting 175 pairs of shoes**.



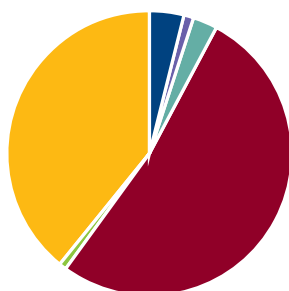
# Your part in making **dreams** of hope come true

Your support translated into our ability to shine hope in deeper, more transformative ways to more children, families and senior adults than ever before.

## Financials

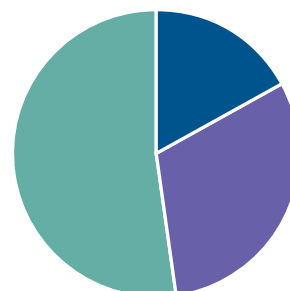
### Buckner International and Subsidiaries

Statement of Financial Position • December 31, 2022



#### Assets

- Cash and Cash Equivalents 4% - \$43,518,686
  - Assets Whose Use Is Limited 0% - \$2,449,656
  - Receivables, Prepays, and Other 3% - \$25,014,188
  - Investments\* 53% - \$518,510,242
  - Revenue Bond Proceeds Held by Trustee 1% - \$11,419,932
  - Facilities, Property and Equipment - Net 39% - \$386,830,286
- Total \$987,742,990**



#### Liabilities and Net Assets

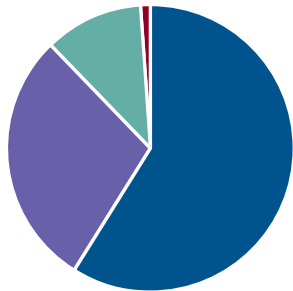
- Other Liabilities 17% - \$167,346,427
  - Notes and Revenue Bonds Payable 31% - \$308,050,730
  - Net Assets 52% - \$512,345,833
- Total \$987,742,990**

\*Buckner investments include the Buckner Impact Fund (endowment) and other investments. The Impact Fund comprises about 93% of total Buckner investments and is used to directly sustain Buckner ministries and help start new ones.

Weaver and Tidwell LLP audited the 2022 financial statements for Buckner International and Subsidiaries.

# Buckner International and Subsidiaries Statement of Activities

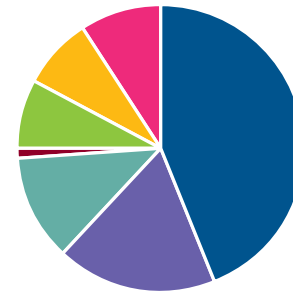
December 31, 2022  
Excludes nonoperating items



## Revenue and Investment Income

- Client Support and Related Income 59% - \$103,725,732
- Investment Income 29% - \$50,472,596
- All Contributions and Bequests 11% - \$20,003,756
- Other 1% - \$1,546,057

**Total \$175,748,141**



## Expenses

- Salaries and Benefits 44% - \$78,629,654
- Supplies and Direct Expenses 18% - \$31,866,964
- Facility Related Expenses 12% - \$21,167,721
- Travel and Transportation 1% - \$1,686,668
- Administration 8% - \$14,864,426
- Depreciation 8% - \$14,457,997
- Interest 9% - \$17,135,168

**Total \$179,808,598\***

Weaver and Tidwell LLP audited the 2022 financial statements for Buckner International and Subsidiaries.

\*\$180 million in expenses includes \$14.5 million in noncash depreciation expenses.

# Executive **Leadership** Team



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President  
and CEO



**Jeff Gentry**  
Senior Vice  
President and  
Chief Financial  
Officer



**Renee Reimer**  
Senior Vice  
President and  
General Counsel



**Arnie Adkison**  
Senior Vice  
President and  
Chief Development  
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**Henry Jackson**  
President  
Buckner Children  
and Family Services



**Charlie Wilson**  
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Services



**Scott Collins**  
Senior Vice  
President of  
Communications



**Kandyce  
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Associate Vice  
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Analysis and  
Strategy



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**Kenneth L. Hall**  
President Emeritus



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# Dream with us.

**CONNECT AND MOVE  
WITH BUCKNER.**

**Buckner International** is a faith-based nonprofit based in Dallas, Texas, that seeks to protect children, strengthen families, transform generations and serve senior adults. Buckner shines hope to people through a variety of ministries including foster care and adoption, family transition programs, community-based family preservation programs and retirement communities. Buckner also provides humanitarian aid and crisis relief to needy children and families.



**BUCKNER**®

Hope shines here.®

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