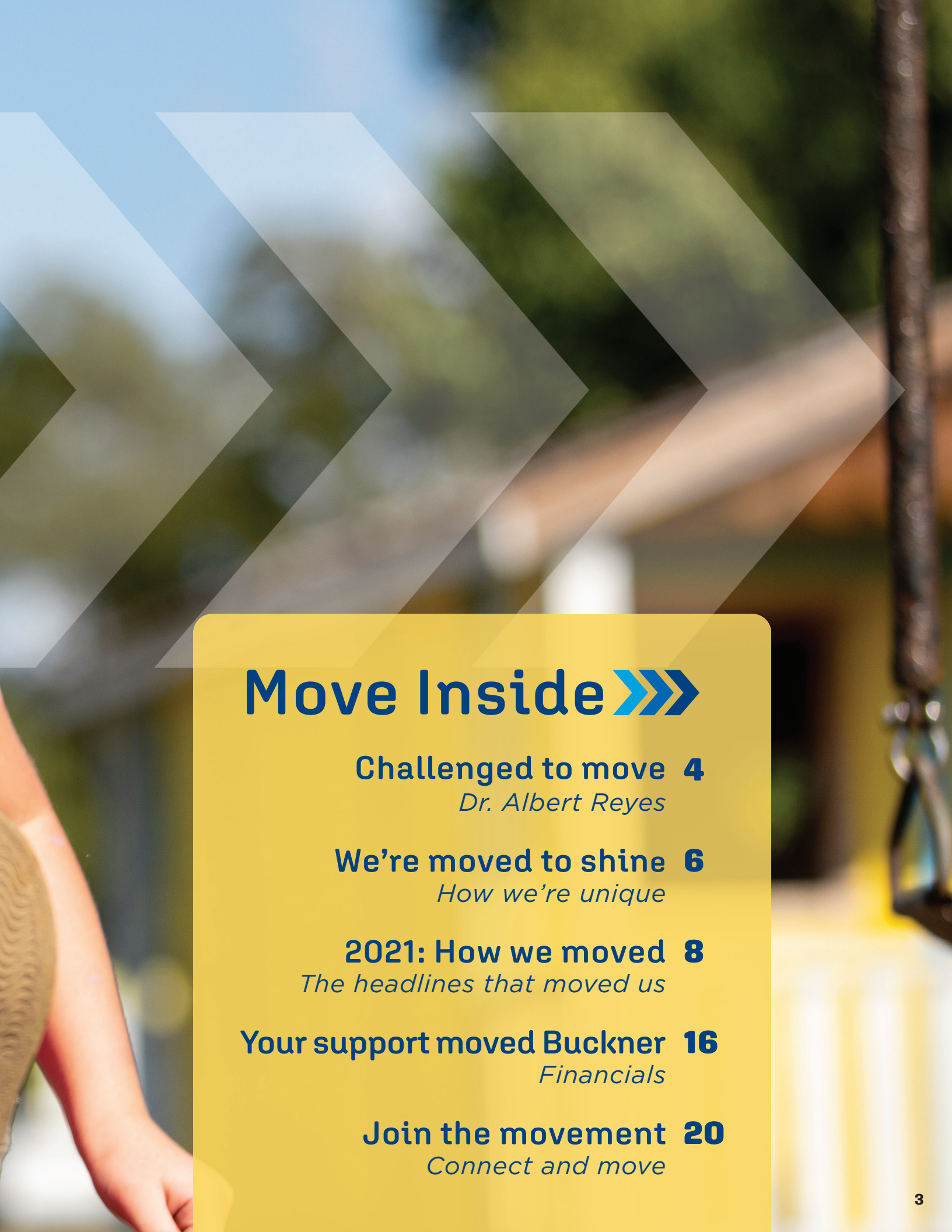
MOVE

The 2021 Buckner Annual Report

BUCKNER®
Hope shines here.®



Move Inside

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Challenged **to move**

We move in response to need

From its beginning, Buckner has always been a movement, responding to the needs of vulnerable children, families and seniors. But you can't spell movement without the word "move," and you can't have a true movement without moving. Let me offer a few reasons why "movement" was and is a default setting for Buckner:

Moving is a matter of organizational health. Have you ever heard a fitness expert say, "A body in motion stays in motion?" It's true about personal health and it's also true for organizations. To stay viable in our ministry, we have always continued to provide ministry.

Moving is a matter of resiliency. Each of our 143 years of service has provided challenges to Buckner and our response to each of those challenges makes us more agile, more resilient. We must remain resilient to meet the next challenges.

Moving is a matter of support. We can't move unless you move with us, supporting what we do with your faith, your feet or your finances. You are what moves us. Thank you for keeping us on the move. Your engagement meant we served 100,000 lives in 2021. Because you moved alongside us, we raised more than $20 million in 2021, the most ever given to our work. Thank you.

Blessings,

Albert Reyes
President and CEO
Buckner International

Watch the Annual
Report video here.

Protect, Strengthen,

Chances are, you're a lot like us. You are moved by your faith to help vulnerable children, orphans, families and senior adults in the United States and internationally. Like you, we are moved to minister in ways that provide positive, lasting outcomes not just for a moment, but for a lifetime. Our ministry is built on four pillars:

PROTECT CHILDREN.

STRENGTHEN FAMILIES.

TRANSFORM GENERATIONS.

SERVE SENIORS.

Transform & Serve

OUR FOCUS MINISTRIES:

Foster Care and Adoption. When families aren't healthy enough to stay together and children need protection, Buckner Foster Care and Adoption provides safe, loving homes for vulnerable children. Through counseling and additional resources, families and children are fully supported.

Buckner Family Hope Center®. The best place for a child to grow up is in a strong family. Through a mix of programs such as parenting classes, financial training, after-school opportunities, and family coaching at each Family Hope Center, families are strengthened and become self-sufficient. Every Family Hope Center is tailored to meet the unique needs of the community where it is located.

Buckner Family Pathways®. Single parents receive support and access to safe housing for their families while pursuing their education. Family Pathways offers a place where single parents and their children discover the independence, strength and empowerment to transform the course of their future for generations to come.

Buckner Retirement Services. We continuously enrich the lives of the aging population and meet their needs in Buckner senior living communities with a continuum of care, ranging from independent and assisted living to skilled nursing, and memory care.

Protect children

Despite continuing COVID-19 safety protocols in Texas, the Dominican Republic, Guatemala, Honduras, Kenya, Mexico, and Peru, Buckner continued to protect children, offering programs to keep them safe and providing children loving families for a moment or forever.

HEADLINES

- Buckner Children and Family Services observed **50 years of protecting children in the Rio Grande Valley** with a celebration Nov. 2 in Mission, Texas.
- Buckner Foster Care and Adoption provided safe homes for Children Without Placement, addressing the state foster care capacity crisis. Locations housing the children and youth are Beaumont, Dallas, Lubbock, Midland and Mission. **A total of 192 were served in 2021.** The service was made possible through the generosity of donors, including one gift of $438,000.
- Buckner marked its **25th year providing international ministry**, which has grown to include Buckner non-governmental organizations in six countries. That international reach also catapulted other ministries, including **Buckner Shoes for Orphan Souls®**, which has **collected more than 4 million** new shoes, and created the need for the 45,000-square-foot Buckner Center for Humanitarian Aid.
- Buckner Kenya participated in drafting the **2021 Amendment of Children Bill introduced in the Kenyan Parliament**. The amendment was submitted and accepted by the parliamentary committee. Also, Buckner Kenya Adoption Services signed an MOU with Yatima Orphan Outreach last year to provide legal aid grants for families seeking adoption. **About 35 families were projected to begin the legal adoption process.**
- The Center for Humanitarian Aid, alongside the Department of Health and Human Services, Catholic Charities, and Trusted World **provided 2.2 tons of aid for unaccompanied minors** staying at the Kay Bailey Hutchison Convention Center in Dallas.
- **Missouri Rotary District 6040 celebrated 20 years of collecting shoes** for Buckner Shoes for Orphan Souls®. The group held a shoe collection tour that made a stop at 15 locations – representing all 56 clubs in the district – to collect shoes. The club collected enough shoes to take their 20-year total to 371,000 pairs of shoes.

Protected

686 children
were protected and cared for through Buckner foster families in Texas.

81 Texas children
were adopted into loving families.

412 children
were protected through Buckner permanency programs internationally, including:

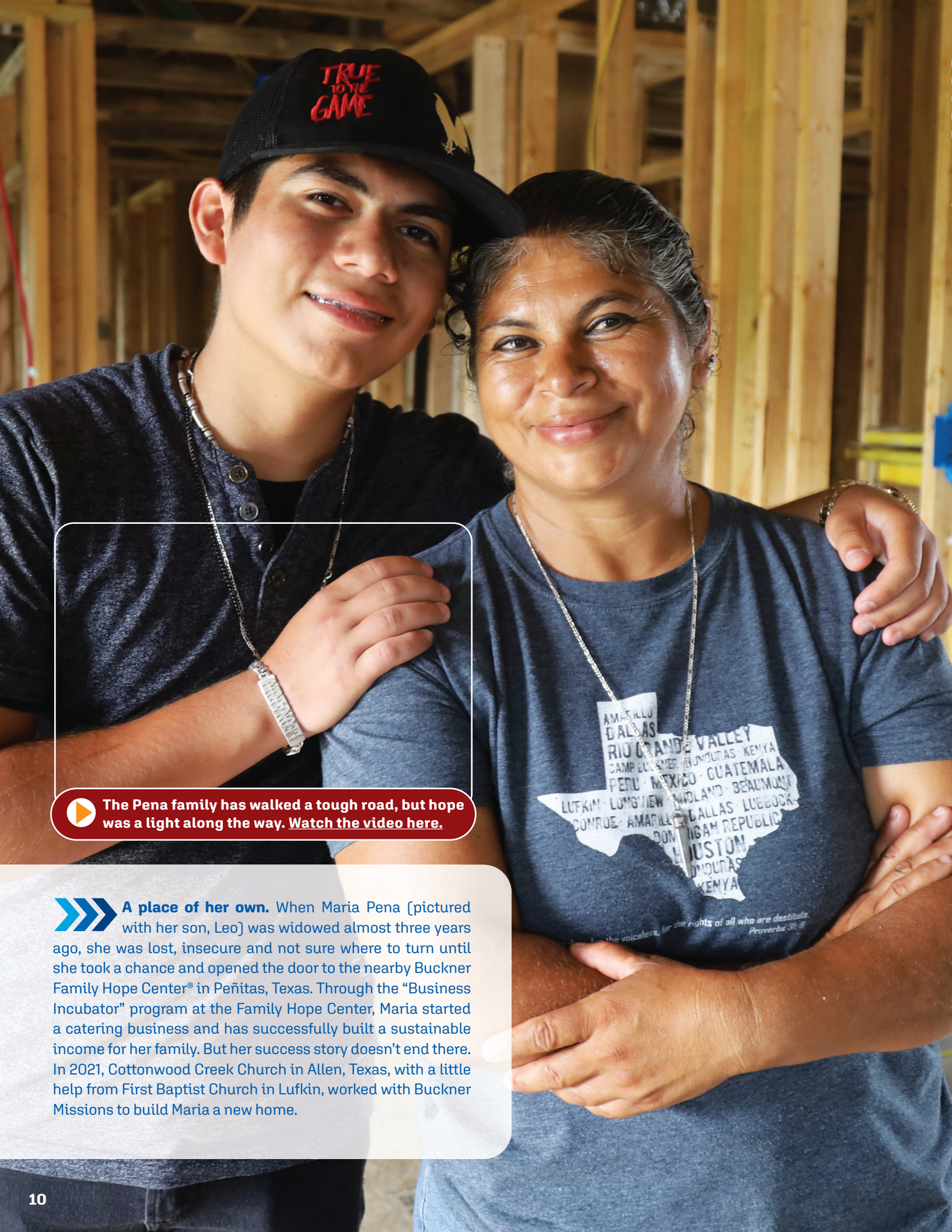
- 39 children were adopted through Buckner Kenya.
- 373 children were provided foster, kinship, transitional home or other types of care (Kenya, Guatemala, Peru).

285 children
lived safely with their mother or father at a Buckner Family Pathways® location in Texas.

673 Texas youth
were helped with skills designed to transition them from care to successful adulthood through Transitional Case Management programs.

Parents' love. Faith and Gerald Varlack of Mission, Texas, became Buckner foster parents as a ministry to children. But the biological parents of three adult children took the next step, adopting sons Zane in June 2021, and Moses in November. The couple, both educators, are also artists and musicians active in their church's music ministry. Gerald described their fostering journey as, "God was giving us this opportunity, and we looked at it as a ministry with caring and compassion ..."

Follow the journey of the Varlack family here.



The Pena family has walked a tough road, but hope was a light along the way. Watch the video here.

A place of her own. When Maria Pena (pictured with her son, Leo) was widowed almost three years ago, she was lost, insecure and not sure where to turn until she took a chance and opened the door to the nearby Buckner Family Hope Center® in Peñitas, Texas. Through the "Business Incubator" program at the Family Hope Center, Maria started a catering business and has successfully built a sustainable income for her family. But her success story doesn't end there. In 2021, Cottonwood Creek Church in Allen, Texas, with a little help from First Baptist Church in Lufkin, worked with Buckner Missions to build Maria a new home.

Strengthen families

When we strengthen families, we help parents develop the skills and sustainability to support their children, while at the same time we give their children valuable skills to be an integral part of a strong family.

HEADLINES

- **Buckner Peru's new clean water small business received its accreditation** by passing all inspections and water quality control tests to begin operation. The NGO also celebrated the National Day of the Peruvian Family in September and launched a month-long campaign highlighting the need for strong families.
- **The Project HOPES program was awarded Blue-Ribbon status** and will be recognized at the 2022 Parents as Teachers National Conference. In 2021, the Buckner Longview Project HOPES team earned a prestigious endorsement from Parents as Teachers National Center as a Blue-Ribbon Affiliate, making it one of the top performing home-visiting affiliates in the network.
- Buckner responded to Winter Storm Uri in February with aid and assistance in several locations, including:
  - ***Dallas.*** *The Buckner Family Hope Center® at Bachman Lake* ***served as a warming station for area residents.*** *In partnership with Park Cities Baptist Church,* **400 hot meals, milk, water and blankets were also provided to families in need.** *Bachman Lake also joined with the City of Dallas to distribute water to residents lacking running water after the storm. More than* **1,600 families were served**.
  - ***West Dallas.*** *The Buckner Family Hope Center® at Texas Rangers MLB Youth Academy* ***provided emergency assistance*** *during the winter storm to seniors who were without power or water.*
  - ***Houston.*** *The Buckner Family Hope Center® at Reed Road* ***distributed water and sports drinks to more than 400 families.***
- In the **Dominican Republic**, the Buckner Manos Esforzadas economic strengthening project began negotiations with Feed My Starving Children to significantly increase sales of its products to **provide more work and revenue for Family Hope Center clients**.
- In **Peru**, the **Bio-Garden project funded by the World Hunger Fund Offering was started** with 17 families of 50 that will participate in this project. The project will provide fresh fruit and vegetables for family consumption.
- The Buckner Honduras new NGO **received final approval to legally operate as Buckner Honduras** from the Honduran government.

Strengthened

40,610 family members were strengthened through the Buckner Family Hope Center® model.

16,276 family members were strengthened in the 11 Family Hope Centers in the Dominican Republic, Guatemala, Honduras, Kenya, Mexico, and Peru.

23,407 family members were strengthened in nine Texas Family Hope Centers.

2,208 family members were strengthened through Buckner FAYS initiatives to reduce family conflict, help with family support and skills, and prevent the problems of runaways, school attendance issues and delinquent behaviors.

1,215 people went through Buckner-led Universal Child Abuse Prevention (UCAP) programs.

42,302 family members in need received client assistance and humanitarian aid.

2,981 received aid domestically.

39,321 received aid internationally.

903 family members' lives were enriched through Project HOPES, or Healthy Outcomes through Prevention and Early Support, which supports parents and promotes healthy families through encouragement and education.

Transform generations

Breaking the cycle of family struggles through ministries that solve problems at their root helps families transform from generation to generation.

HEADLINES

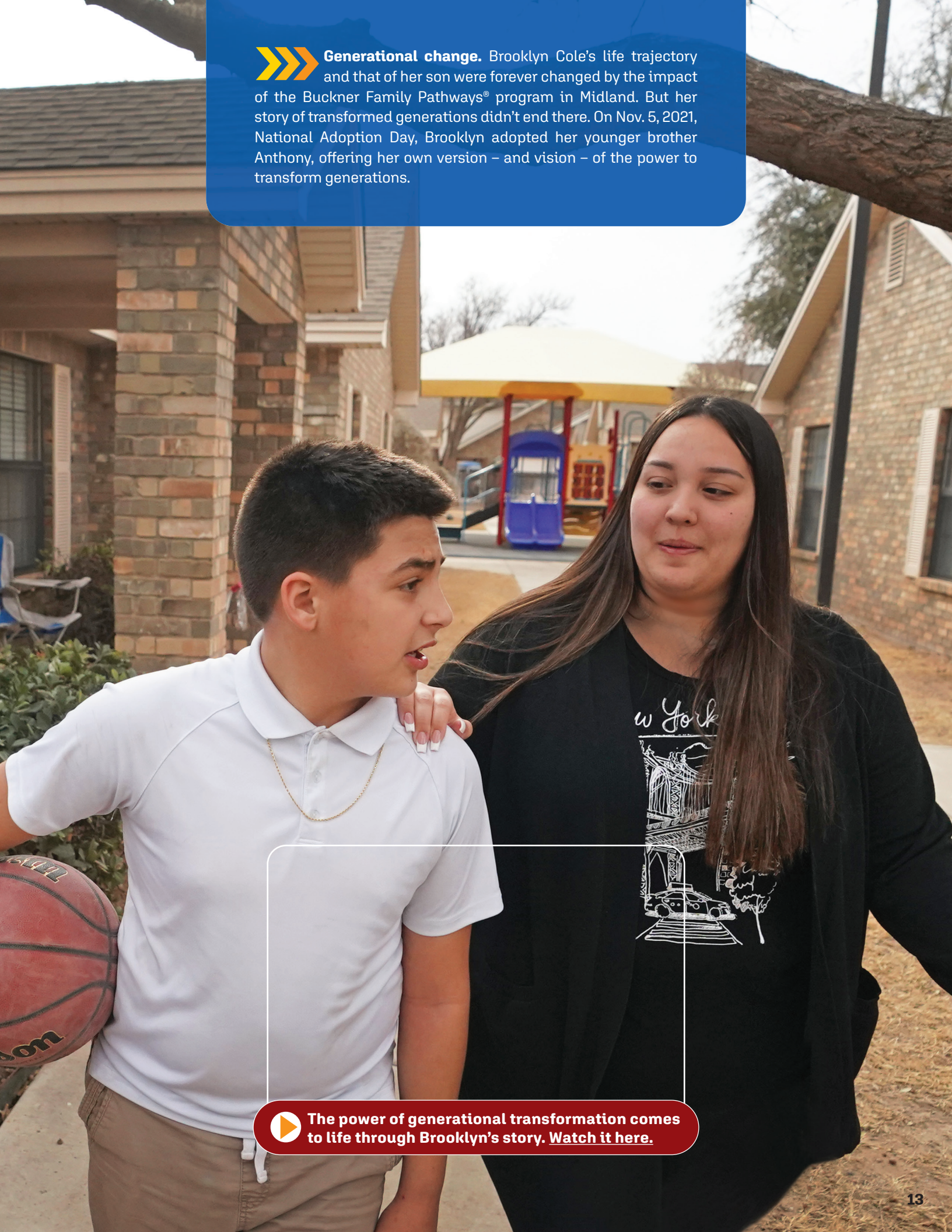
- **Buckner Kenya provided financial aid to 250 families** unable to afford high school tuition due to the pandemic. The aid was made possible by a Buckner donor.
- The **Family Hope Center in Longview** completed a **virtual Bible study for clients** called "Dream of You," offered in both English and Spanish.
- **In Peru, 38 men participated in a spiritual transformation retreat** with a local chaplain to focus on healthy relationships with their children.
- Six **Buckner Family Pathways® mothers in Midland successfully completed** "Suits with Skills," an empowerment program provided by the Junior League of Midland. Two residents graduated from the Family Pathways program in May.
- **Since initiating weekly COVID-19 screening protocols, Camp Buckner remained open** and serving guests, including Buckner foster care families and Family Pathways families.

Transformed

156 single mothers and single fathers had a safe place for their children at one of the eight Buckner Family Pathways® locations in Texas.

130 fathers participated in the Fatherhood EFFECT (Educating Fathers For Empowering Children Tomorrow) program, which provides parent education and resources to fathers of children birth to age 17.

7,835 family members, youth and children, organizations and churches made memories to last for generations at Camp Buckner, which reopened in 2021 with modified COVID-19 safety protocols.



Generational change. Brooklyn Cole's life trajectory and that of her son were forever changed by the impact of the Buckner Family Pathways® program in Midland. But her story of transformed generations didn't end there. On Nov. 5, 2021, National Adoption Day, Brooklyn adopted her younger brother Anthony, offering her own version – and vision – of the power to transform generations.

The power of generational transformation comes to life through Brooklyn's story. Watch it here.

Serve seniors

We're Inspiring happiness® for senior adults by serving their needs in Buckner senior living communities, enriching their lives with the dignity, energy and attention they deserve.

HEADLINES

◆ **Award-winning service**. Buckner Retirement Services received four LeadingAge Texas Awards in 2021, including:

- **Buckner Retirement Services, Inc.**, was honored by LeadingAge with the Public Trust Award for its work in communicating to residents and families during the pandemic. BRS President Charlie Wilson responded to the award, saying, "It's critical that we communicate the right things and things that we know we can deliver upon, so there's no greater honor than having your peers recognize the work that you've done. We're very fortunate to have an organization that's built on transparency and trust in all of our communication."
- **Cheryl Johnson**, director of health services, **was selected as the 2021 Dr. Herbert Shore Outstanding Mentor award winner**. The award recognizes an individual who has demonstrated outstanding abilities in one-on-one teaching and motivating while challenging and developing future leaders in the field of aging services.
- **Buckner Parkway Place** in Houston was **selected for the 2021 Excellence in the Workplace Award**, which recognizes organizations that demonstrate effectiveness in fostering and advancing a healthy workplace culture and an environment that promotes the recruitment, retention and development of staff at all levels of the organization.

- **John Bender**, chaplain at Parkway Place, **was selected for the 2021 Service Excellence Award**, which honors those individuals in direct service who demonstrate extraordinary talent, expertise and dedication in provision of exceptional service to residents.

◆ **Buckner Westminster Place** celebrated its **25th anniversary** in June. Residents, families and grandchildren came together to celebrate the anniversary with a fish fry and fishing tournament. Participants also opened a time capsule buried at the Buckner senior living community in Longview.

◆ **Buckner Parkway Place in Houston received assistance** during Winter Storm Uri **from local churches**. With historic low temperatures sweeping throughout the state of Texas, many cities, including Houston, struggled with power outages and water shortages. Two churches in Houston wanted to ensure the senior adults at Parkway Place were provided for. **Tallowood Baptist Church** delivered 115 cases of water to the senior living community, and **Gateway Church Houston** also brought 100 blankets to give to the seniors at Parkway Place.

Served | 1,812 residents and Members were served by the team that's Inspiring happiness® to seniors.

Serving those who served. Jewel Maxwell, a resident of Buckner Westminster Place in Longview said he "ended up in Munich, Germany for a year" at the end of World War II. "I was supposed to be (in) during the wartime. I got to stay out (of the service) three months out of high school, on the count of four brothers that were in at the time." Maxwell is wearing his original uniform, tailored for a recent veteran Freedom Honor Flight he took over Washington, D.C.

Learn more about our Buckner residents and Members that have served and sacrificed here.

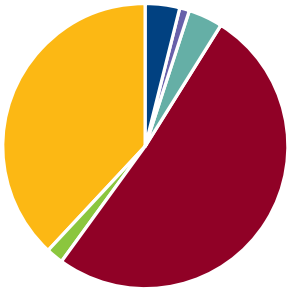
Moved by **you**

The year 2021 was unique in many ways. In addition to moving our ministries forward through a pandemic, your support moved us to record the single highest year of giving in our history. The support translated into our ability to shine hope in deeper, more transformative ways to more children, families and senior adults than ever before.

Financials

Buckner International and Subsidiaries

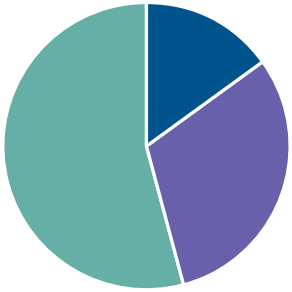
Statement of Financial Position • December 31, 2021



Assets

- Cash and Cash Equivalents 4% - $39,402,000
- Assets Whose Use Is Limited 1% - $13,068,000
- Receivables, Prepaids, and Other 4% - $42,467,000
- Investments* 51% - $521,344,000
- Revenue Bond Proceeds Held by Trustee 2% - $16,011,000
- Facilities, Property and Equipment - Net 38% - $393,045,000

Total $1,025,337,000



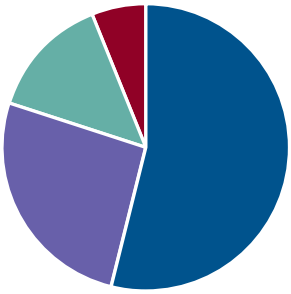
Liabilities and Net Assets

- Other Liabilities 15% - $157,623,000
- Notes and Revenue Bonds Payable 31% - $319,244,000
- Net Assets 54% - $548,470,000

Total $1,025,337,000

*Buckner investments include the Buckner Impact Fund (endowment) and other investments. The Impact Fund comprises about 92% of total Buckner investments and is used to directly sustain Buckner ministries and help start new ones.

Weaver and Tidwell LLP audits the financial statements for Buckner International and Subsidiaries.



Revenue and Investment Income

- Client Support and Related Income 54% - $92,377,000
- Investment Income 26% - $44,799,000
- All Contributions and Bequests 14% - $24,244,000
- Other 6% - $11,238,000

Total $172,658,000

Expenses

- Salaries and Benefits 44% - $73,017,000
- Supplies and Direct Expenses 16% - $26,392,000
- Facility Related Expenses 12% - $18,956,000
- Travel and Transportation 1% - $1,098,000
- Administration 7% - $12,303,000
- Depreciation 9% - $14,493,000
- Interest 11% - $17,853,000

Total $164,112,000

Weaver and Tidwell LLP audits the financial statements for Buckner International and Subsidiaries.

062022

Leadership

Executive Leadership Team

Albert L. Reyes
President and CEO

Arnie Adkison
Senior Vice President and Chief Development Officer

Scott Collins
Senior Vice President of Communications

Jeff Gentry
Senior Vice President and Chief Financial Officer

Henry Jackson
Senior Vice President Buckner Children and Family Services

Renee Reimer
Senior Vice President and General Counsel

Charlie Wilson
President Buckner Retirement Services

Kenneth L. Hall
President Emeritus

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Dallas, Texas

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Mission, Texas

Margareth Fanini Aviles
Colleyville, Texas

Dr. Froswa' Booker-Drew
Grand Prairie, Texas

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San Angelo, Texas

Dr. Riefford "Gail" Flood
San Angelo, Texas

David Hennessee
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Ivan (Tim) Lancaster
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Roby, Texas

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Beaumont, Texas

Nancy Neal
Lubbock, Texas

William M. (Bill) Pratt
Fort Worth, Texas

Barry Pryor
Dallas, Texas

Tom E. Stone
Longview, Texas

George S. Vorpahl
Bee Cave, Texas

BUCKNER INTERNATIONAL is a faith-based nonprofit based in Dallas, Texas, that seeks to protect children, strengthen families, transform generations, and serve senior adults. Buckner shines hope to people through a variety of ministries including foster care and adoption, family transition programs, community-based family preservation programs, and retirement communities. Buckner also provides humanitarian aid and crisis relief to needy children and families.

Join the Movement

/BucknerInternational **/buckner_intl** **/BucknerInternational** **/buckner_intl**

BUCKNER®

Hope shines here.®

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